

2020 ANNUAL REPORT

**MICHIGAN HEALTH
ENDOWMENT FUND**

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MESSAGE FROM THE CHAIR

Challenges presented in 2020 shifted the work, priorities, and sense of “normal” for people across industries and issues. Like many organizations, the Health Fund moved our operations online early in the year. Next, we had to tackle the question of how our work should adapt—or stay the course—to best help the people of Michigan.

We knew that Michigan’s existing health challenges would persist or worsen during the pandemic: people experiencing behavioral health crises would face greater barriers to treatment; food insecurity would increase as families lost income and schools closed for months at a time; and Michigan’s older adults, already in need of increased support, would face the highest risk of serious illness or death from COVID-19.

In last year’s annual report, we shared our nascent efforts to strengthen Michigan’s health nonprofits, work that proved to be crucial in the quickly shifting and unpredictable funding landscape of 2020. As the pandemic developed, we continued to focus on our longtime priorities, supporting organizations across the state who in turn provided critical, reliable services to Michigan communities. We also added to our capacity-building offerings, expanding access to the One Michigan Catchafire portal and dedicating funding to capacity-building grants through our Community Health Impact program.

Still, COVID-19 presented emerging needs. One of the most urgent: in-person appointments were getting delayed or canceled, and healthcare providers had to quickly establish virtual capacities. In March, the Health Fund initiated a rapid response grant round, working with other funders and awarding nearly \$3 million in immediate funding for telehealth projects.

While we’ve always supported the use of technology to improve service delivery, these grants expedited transitions that can sometimes take months or years to implement. As a result, more Michigan residents were able to see their doctors and access the care they needed during the pandemic. These grants also helped build a lasting infrastructure so providers can continue to broaden their use of technology in the future.

We awarded 203 grants totaling more than \$36 million in 2020—more than we have ever awarded in a single year. It came as no surprise that our grant partners were our greatest strength throughout the year. Their years of experience, deep understanding of their communities’ strengths and needs, and collective ability to adapt were crucial during the most difficult months. Because of them, more Michigan families had access to necessary healthcare, nutritious food, and community support throughout the crisis.



MESSAGE FROM THE CHAIR

The fight against COVID-19 didn't end with 2020. Halfway through 2021, philanthropy and nonprofits alike are working to restart paused programs, use unexpected lessons to chart new public health strategies, and ensure everyone has access to a vaccine. Of course, the lessons of 2020 weren't limited to those from COVID-19. Along with the rest of the country, Michigan organizations—including the Health Fund—are reflecting on and defining more equitable ways to approach all our work.

Each year brings a fresh reminder that as funders, our success is not separate from that of our partners and ultimately the communities they serve. Those connections are at the heart of our latest strategic planning process, which began in 2020. In next year's report, we look forward to bringing you that story, sharing how all we learned from 2020 has helped us plan for the next five years and beyond.

Wishing you health and wellness,



SUSAN JANDERNOA
BOARD CHAIR

GRANTMAKING



GRANTMAKING

RAPID RESPONSE

TELEHEALTH GRANTS

COVID-19 made it hard for people to access regular healthcare, from physician check-ins to critical mental health services. While the technology already existed to conduct much of this care virtually, many providers lacked the infrastructure to make the shift. In response, the Health Fund partnered with four other funders to fast-track nearly \$3 million to 61 organizations across Michigan, helping them serve patients immediately and throughout the pandemic.

We were proud to join with the Ethel and James Flinn Foundation, the Metro Health Foundation, Blue Cross Blue Shield of Michigan, and the Blue Cross Blue Shield of Michigan Foundation on this initiative, which supported Federally Qualified Health Centers, behavioral health providers, human service agencies, PACE programs, Area Agencies on Aging, and other safety net providers. These organizations were able to implement new procedures, set up billing services, train or add staff, educate patients about telehealth, treat uninsured patients, and procure HIPAA compliant licenses or equipment.

While the urgency was new, the need was not. The Health Fund has supported telehealth initiatives for a number of years, helping organizations provide access to hospitalized veterans, students in rural communities, and homebound older adults. Our goal with these rapid response grants was not only to provide immediate support but also to help create lasting infrastructure that will accelerate long-term telehealth efforts in Michigan.

TELEHEALTH GRANT RECIPIENTS

**ARAB COMMUNITY CENTER FOR
ECONOMIC AND SOCIAL SERVICES**
\$48,705

ARAB-AMERICAN AND CHALDEAN COUNCIL
\$30,000

ARBOR CIRCLE
\$50,000

**AREA AGENCY ON AGING OF NORTHWEST
MICHIGAN**
\$50,000

CARE FREE MEDICAL INC
\$25,000

CARE RESOURCES (PACE)
\$49,909

CATHERINE'S HEALTH CENTER
\$50,000

CATHOLIC HUMAN SERVICES, INC.
\$50,000

**CATHOLIC SOCIAL SERVICES OF
WASHTENAW**
\$50,000

CENTRAL CITY INTEGRATED HEALTH
\$50,000

CHERRY HEALTH
\$50,000

**CHILD & FAMILY SERVICES OF
NORTHWESTERN MICHIGAN**
\$50,000

COMMON GROUND
\$47,500

COVENANT COMMUNITY CARE, INC.
\$50,000

CRISTO REY COMMUNITY CENTER
\$50,000

DETROIT AREA AGENCY ON AGING
\$50,000

EAST JORDAN FAMILY HEALTH CENTER
\$50,000

EXALTA HEALTH
\$50,000

FAMILY MEDICAL CENTER OF MI
\$50,000

GREAT LAKES BAY HEALTH CENTERS
\$50,000

GREAT LAKES RECOVERY CENTERS, INC.
\$45,105

HACKLEY COMMUNITY CARE CENTER
\$50,000

HEALTH EMERGENCY LIFELINE PROGRAMS
\$49,203

HOPE NETWORK
\$50,000

ISABELLA CITIZENS FOR HEALTH
\$39,230

**JEWISH FAMILY SERVICE OF
METROPOLITAN DETROIT**
\$50,000

**JEWISH FAMILY SERVICES OF
WASHTENAW COUNTY**
\$50,000

JUDSON CENTER
\$48,500

LAKELAND IMMEDIATE CARE CENTER
\$50,000

LUELLA HANNAN MEMORIAL FOUNDATION
\$41,550

**NORTHERN LAKES COMMUNITY
MENTAL HEALTH AUTHORITY**
\$37,140

GRANTMAKING

TELEHEALTH GRANT RECIPIENTS (cont.)

OAKLAND INTEGRATED HEALTHCARE NETWORK
\$50,000

PACE NORTH
\$49,812

PACE OF SOUTHWEST MICHIGAN
\$48,600

PACE SOUTHEAST MICHIGAN
\$50,000

PACKARD HEALTH, INC.
\$50,000

PRESBYTERIAN VILLAGES OF MICHIGAN FOUNDATION
\$47,400

REGION II COMMISSION ON SERVICES TO THE AGING
\$50,000

RELIANCE COMMUNITY CARE PARTNERS
\$47,200

RUTH ELLIS CENTER, INC.
\$50,000

THE SENIOR ALLIANCE AREA AGENCY ON AGING 1-C
\$50,000

SENIOR RESOURCES OF WEST MICHIGAN
\$50,000

STARFISH FAMILY SERVICES
\$50,000

STARR COMMONWEALTH
\$50,000

THUNDER BAY COMMUNITY HEALTH SERVICE, INC.
\$50,000

TRAVERSE HEALTH CLINIC AND COALITION (D/B/A TRAVERSE HEALTH CLINIC)
\$45,498

UNITED METHODIST RETIREMENT COMMUNITIES (UMRC) FOUNDATION
\$50,000

UPPER GREAT LAKES FAMILY HEALTH CENTER
\$50,000

UPPER PENINSULA HEALTH CARE SOLUTIONS
\$50,000

WESTERN WAYNE FAMILY HEALTH CENTERS
\$50,000

GRANTMAKING

**RAPID RESPONSE
TELEHEALTH GRANTS
FUNDED BY OUR PARTNERS**

**BLUE CROSS BLUE SHIELD
OF MICHIGAN**

INGHAM COUNTY HEALTH DEPARTMENT
\$49,801

**INTERCARE COMMUNITY HEALTH
NETWORK**
\$50,000

**NORTHWEST MICHIGAN HEALTH
SERVICES, INC.**
\$50,000

STERLING AREA HEALTH CENTER
\$50,000

**BLUE CROSS BLUE SHIELD OF
MICHIGAN FOUNDATION**

BALDWIN FAMILY HEALTH CARE
\$50,000

**ETHEL AND JAMES FLINN
FOUNDATION**

ALL WELL-BEING SERVICES
\$50,000

DEVELOPMENT CENTERS, INC.
\$50,000

NORTHEAST INTEGRATED HEALTH
\$50,000

SOUTHWEST SOLUTIONS CORPORATION
\$50,000

**THE CHILDREN'S CENTER
OF WAYNE COUNTY, INC.**
\$50,000

METRO HEALTH FOUNDATION

**COMMUNITY HEALTH AND SOCIAL
SERVICES CENTER, INC.**
\$50,000

BEHAVIORAL HEALTH

FAMILY MEDICAL CENTER OF MI

\$500,000

GROWING SCHOOL-BASED HEALTHCARE WHILE TRAINING NEW PROVIDERS

To improve access to behavioral health and primary care services among low-income, underserved school-aged children and adolescents in Detroit and rural areas of southeast Michigan, using a mixed model of school-based and telehealth services delivery, while training the next generation of primary care physicians and psychiatric nurse practitioners.

GRAND VALLEY STATE UNIVERSITY

\$499,936

THRIVE: INTEGRATED BEHAVIORAL HEALTH AND PRIMARY CARE

To improve the overall health and well-being for socioeconomically disadvantaged, medically underserved, high-risk adults by addressing the unmet mental health needs of this vulnerable population.

GREATER FLINT HEALTH COALITION

\$499,785

PEER RECOVERY SUPPORT SYSTEM FOR ADDICTION TREATMENT PROJECT

To use a multi-sector approach supporting timely transitions to care between hospitals, treatment providers, and community settings while addressing the social determinants of patients' health.

HAVEN OF REST MINISTRIES

\$400,000

WOMEN'S LIFE RECOVERY PROGRAM

To address the significant challenges mothers face in accessing and sustaining long-term residential substance abuse treatment and recovery by creating overnight residence availability for both mother and child.

KIDS KICKING CANCER

\$500,000

THE HEALING HERO

To develop an interactive mobile phone application to help young adults with substance use disorders involved in Drug Courts realign thinking from "victim" to "life-changing purpose" and increase retention in treatment for addiction.

MARQUETTE-ALGER REGIONAL EDUCATIONAL SERVICE AGENCY

\$500,000

SYSTEM FOR SUSTAINABLE YOUTH SERVICES IN SCHOOLS (SSYSS)

To enhance the connection between community partners in order to improve the behavioral health of students while reducing financial costs and stigmas associated with seeking and participating in mental health services.

MICHIGAN ASSOCIATION OF COMMUNITY MENTAL HEALTH BOARDS (DBA COMMUNITY MENTAL HEALTH ASSOCIATION OF MICHIGAN)

\$257,905

TELEHEALTH RESOURCE CENTER – BEHAVIORAL HEALTH

To develop a Telehealth Resource Center for Michigan Mental Health Practitioners, a telehealth information, guidance, and technical assistance hub.

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES

\$500,000

IMPROVING CARE FOR JUSTICE INVOLVED PATIENTS PART 2

To allow jails and external payers and providers to share and integrate treatment information for justice-involved individuals through a data portal, leading to more effective collaboration, improved care coordination, and increased jail safety.

MICHIGAN ELEMENTARY AND MIDDLE SCHOOL PRINCIPALS ASSOCIATION

\$500,000

BUILDING HEALTH COMMUNITIES: STEP UP FOR SCHOOL WELLNESS

To help Michigan schools more effectively address the health and emotional needs of their students and staff by integrating the Social and Emotional Learning training from the Michigan Model for Health curriculum into the Building Healthy Communities: Step Up for School Wellness (BHC: SUFSW) program.

MICHIGAN STATE MEDICAL SOCIETY

\$175,000

CONNECTING TREATMENT COURTS AND HEALTH PROFESSIONALS

To strengthen the collaboration and connectivity of the medical field and the judiciary in treating individuals with substance use disorders (SUD), and to increase access to medication assisted treatment (MAT), related counseling, and other supports.

NORTHERN MICHIGAN UNIVERSITY

\$498,445

COLLABORATIVE NETWORK: BEHAVIORAL HEALTH ACCESS IN UP

To improve access to behavioral health services in the Upper Peninsula by increasing the number of applied behavioral analytic professional and paraprofessional service providers, through an online training program and a hybrid telehealth and face-to-face comprehensive applied behavior analytic service.

OAKLAND INTEGRATED HEALTHCARE NETWORK

\$200,000

OAKLAND COUNTY SCHOOL-BASED BEHAVIORAL HEALTH STRATEGY

To create a coordinated strategy across Oakland County school districts to provide access for behavioral health services for students, including a comprehensive needs assessment.

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$160,000

ONLINE BEHAVIORAL HEALTH TRAINING FOR COMMUNITY WORKERS

To leverage the capacity of an existing state-community-university partnership team in order to develop and deploy digital behavioral health training modules, with a specific focus on older adults, designed for lay community health workers.

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$328,324

TRAUMA-INFORMED PROGRAMS & PRACTICES FOR SCHOOLS

To co-develop, refine, and scale a flexible, manualized curriculum and set of training materials to support the uptake and sustainability of trauma-informed practices for schools throughout the state of Michigan.

WAYNE STATE UNIVERSITY

\$499,778

PROMOTING RESILIENCE AMONG MALTREATED YOUNG CHILDREN

To support workforce training in infant mental health for dependency court staff by transitioning content to an online, self-paced, replicable format.

GRANTMAKING

WESTERN MICHIGAN UNIVERSITY **\$499,958**

BUILDING RESILIENCY IN SUBSTANCE ABUSING FAMILIES (BRISA)

To create an integrated family model that addresses parental substance use and the underlying trauma-related causes while simultaneously building familial resiliency.

WESTERN U.P. HEALTH DEPARTMENT **\$159,590**

“POSITIVE STEPS TOGETHER” SUD SUPPORT PROGRAM

To reduce stigma and remove barriers to treatment by employing a peer recovery coach to work directly with women in public health programs.



SUICIDE PREVENTION COLLABORATIVE

To give nonprofit healthcare providers resources to fight the suicide epidemic by funding projects implementing evidence-based interventions to increase access to behavioral health services and increase the ability of staff to recognize suicide warning signs, assess suicide risk, engage at-risk individuals in treatment, and decrease suicidality in individuals receiving care.

CHILD AND FAMILY CHARITIES

\$75,000

PROJECT RESTORE HOPE

HEALTH EMERGENCY LIFELINE PROGRAMS

\$75,000

SUICIDE PREVENTION AT MICHIGAN'S FIRST LGBTQ+ MEDICAL HOME

MIDMICHIGAN HEALTH FOUNDATION

\$75,000

SUICIDE PREVENTION IN RURAL HEALTH CLINICS

SOUTHWEST SOLUTIONS

\$49,824

SOUTHWEST COUNSELING SOLUTIONS CARE

TEAM PILOT TO PREVENT TEEN SUICIDE

The Suicide Prevention Collaborative also included separate grants made by Blue Cross Blue Shield of Michigan, the Blue Cross Blue Shield of Michigan Foundation, the Children's Foundation, and the Ethel and James Flinn Foundation.

HEALTHY AGING

ASSOCIATION OF CHINESE AMERICANS, INC. (ACA) \$208,405

CAREGIVER HUB: SUPPORTING ASIAN AMERICAN CAREGIVERS

To address diverse needs of Asian Americans and provide culturally targeted training programs, services, and resources to Chinese and Asian Americans.

CENTRAL MICHIGAN UNIVERSITY \$387,144

LIVING FREE: FALL REDUCTION BY EDUCATION AND EMPOWERMENT

To prevent recurrent falls among rural older adults by educating community-based providers on fall prevention best practices.

CENTRAL MICHIGAN UNIVERSITY \$199,944

MICHIGAN INTERDISCIPLINARY PALLIATIVE CARE TRAINING NETWORK

To tailor and replicate an established model of interdisciplinary palliative care training for primary care and other healthcare providers in Michigan, increasing palliative care knowledge and skills, building interprofessional networks, training providers on billing practices, and providing mentorship among interdisciplinary health care providers.

DETROIT AREA AGENCY ON AGING \$157,943

INCLUSIVE HEALTH CARE

To create a community-wide framework that leverages public and private partnerships to address health disparities in Detroit, identifying opportunities to increase access to care, integrating and coordinating care with community resources, and increasing access to smart phones and computer technology.

EPILEPSY FOUNDATION OF MICHIGAN \$160,000

OPTIMIZING HEALTH OUTCOMES FOR OLDER ADULTS WITH EPILEPSY

To promote effective detection and management of epilepsy in older adults, in collaboration with the state's seven adult comprehensive epilepsy centers.

HENRY FORD HEALTH SYSTEM \$499,955

POST-ICU SENIOR BRAIN HEALTH INITIATIVE

To provide specialized care to older adults who have experienced cognitive and psychiatric issues following critical illness and hospitalization in the ICU, including patients surviving COVID-19.

HURON MEMORIAL HOSPITAL D/B/A/ MCLAREN THUMB REGION \$340,000

HEALTHCARE WHERE YOU ARE

To replicate a successful care transitions model to reduce hospital readmissions and associated costs for older adults in a rural community setting.

MATRIX HUMAN SERVICES \$381,150

MATRIX CENTER – HEALTHY SENIOR LIVING INITIATIVE

To address health disparities among low-income senior citizens by increasing access to healthy, fresh food and health screenings.

METRO SOLUTIONS INC. \$200,000

ELDERCARE COORDINATION

To integrate eldercare coordination services in Southeast Michigan courts, using a Florida-based conflict resolution model to adjudicate family conflicts that jeopardize the safety of an older adult, especially those in guardianship situations.

GRANTMAKING

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES **\$314,251**

IMPROVING ACCESS TO INFORMATION & SERVICES FOR OLDER ADULTS IN RESPONSE TO COVID-19

To improve access and coordination of services with the aim of reducing social isolation among older adults, using technology to help them connect them to loved ones, attend virtual appointments, understand their COVID-19 risk level, and access agencies and resources.

MICHIGAN ELDER JUSTICE INITIATIVE **\$493,340**

HOME AND COMMUNITY BASED SERVICES OMBUDSMAN PROGRAM

To support older adults in PACE and Medicaid's MI Choice program, helping with problems related to enrollment, eligibility, inadequate care plans, access to care, reductions or terminations of services, or rights violations.

MICHIGAN HEALTH COUNCIL **\$484,233**

THE POWER OF UNDERSTANDING: HEALTH LITERACY & OLDER ADULTS

To develop and pilot a health literacy provider training program that will improve the capacity of PACE care team members to identify and address gaps in health literacy among PACE participants and their caregivers.

MICHIGAN HEALTH IMPROVEMENT ALLIANCE **\$477,120**

ARM4HEALTH (ACHIEVING THE RIGHT MEDICATIONS FOR HEALTH)

To improve the health and quality of life for older adults by ensuring that prescribed medications are necessary and appropriate.

MICHIGAN STATE UNIVERSITY **\$199,166**

VIRTUAL TABLE: COORDINATING CARE THROUGH TECHNOLOGY IN AGING

This initiative will address the physical and mental health effects of social isolation among vulnerable isolated older adults in the community, which has been exacerbated by COVID-19. Home delivered meals volunteers will teach older adults to use technology to connect to family and friends, as well as how to participate in telehealth visits.

MICHIGAN TECHNOLOGICAL UNIVERSITY **\$126,470**

IN-HOME VISION SCREENING IN UNDERSERVED SENIORS

To develop and pilot a framework for tailored vision screening programs that can integrate with other in-home, community-based programs.

OAKLAND UNIVERSITY **\$321,075**

TECHNOLOGY AND REIMBURSEMENT INNOVATION OF HOP-UP-PT

To establish a reimbursement model and telehealth strategy to sustain the HOP-UP-PT (Home-based Older Persons-Upstreaming Prevention-Physical Therapy) program, which connects older adults to physical therapists who can provide strategies to age-in-place. It will also develop a model for expansion of PT services using current, but seldom utilized, billing codes.

PRESBYTERIAN VILLAGES OF MICHIGAN FOUNDATION **\$165,800**

AFFORDABLE ASSISTED LIVING FOR LOW & MODERATE INCOME SENIORS

To develop and sustain affordable assisted living in communities across Michigan, using currently available payment mechanisms to pilot a replicable model.

REGION IV AREA AGENCY ON AGING **\$500,000**

SOUTHWEST MICHIGAN CARE CONTINUUM TRANSFORMATION STRATEGY

To create a community of care model to integrate clinical care with home-based supports and services.

GRANTMAKING

SAMARITAS

\$497,081

SAMARITAS C.A.R.E.S. PROGRAM

To implement dementia care training using Google Glass technology, allowing experts to provide real-time support from a remote location.

SPECTRUM HEALTH FOUNDATION

\$499,713

HEALTHY AGING WITH MEDICALLY TAILORED MEALS

To provide easy access to healthy meals, tailored to the medical needs of chronically ill older adults living at home, with a specific focus on older adults with heart disease.

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$489,682

HEALTHY LIFETIME: BUILDING RESILIENCE TO AGE IN PLACE

To empower older adults to maintain independence by focusing on communication skills, health habits, medication adherence, and problem-solving. This grant will expand the program into Medicaid's home and community-based programs.

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$199,991

PARTNERSHIP FOR ACCELERATING TELEMENTAL HEALTH FOR MISENIORS

To address barriers to mental health treatment for homebound older adults suffering from depression, using an evidence-based online therapy program specifically designed for older adults with diverse backgrounds and capabilities.

VALLEY AREA AGENCY ON AGING

\$500,000

VALLEY AREA AGENCY ON AGING TELEHEALTH PROJECT

To launch a 24-hour virtual assistance program that includes telehealth services and increased care coordination and follow up as patients transition home, including remotely monitoring patients using medical technology devices.

VAN BUREN/CASS DISTRICT PUBLIC HEALTH DEPARTMENT

\$200,000

AGING HEALTH EQUITY & POLICY PLANNING PROJECT

To create a community-informed plan to identify and address the root causes of disparate health outcomes among minority older adults living in Van Buren County.

WAYNE STATE UNIVERSITY

\$152,231

FINANCIAL VULNERABILITY TOOLS IN GERIATRIC MEDICINE

To provide methods and new tools to educate health care professionals to identify, prevent, and intervene in financial exploitation of older adults.

WAYNE STATE UNIVERSITY

\$221,992

SUPPORTING AFRICAN AMERICAN OLDER ADULT CAREGIVERS

To provide accessible online Activity of Daily Living training to African American caregivers who may lack the skills, knowledge, and confidence to assist family members with dementia.

WILLIAM BEAUMONT HOSPITAL

\$335,990

FOOD IS MEDICINE: MEDICALLY TAILORED MEALS

To provide older diabetic patients with meals at home specially designed to support their recovery after being hospitalized, as well as virtual support from a registered dietician to reinforce healthy eating habits.

NUTRITION & HEALTHY LIFESTYLES

ACCESS OF WEST MICHIGAN

\$190,000

RE-CENTERING HEALTH THROUGH SMALL AG

To address the lack of healthy, affordable, Michigan-grown produce available to low-income residents across West Michigan by redesigning the charitable food system and piloting a new farming model that will re-center the supply chain to focus on low-income communities.

AMERICAN HEART ASSOCIATION

\$250,000

TARGET: BP-GROWING AND EXTENDING

To expand the EmPowered Clinicians program to ten FQHCs, addressing health inequities for older adults in Michigan rural and urban communities using evidence-based initiatives to improve hypertension control rates.

CARE FREE MEDICAL

\$136,000

CAPITAL AREA PRESCRIPTION FOR HEALTH

To address the adverse health outcomes caused by childhood food insecurity by strengthening connections between communities, local clinics, farmers' markets, grocery stores, transportation systems, and health educators through a fresh food pipeline.

CATCH GLOBAL FOUNDATION

\$154,550

CATCH MICHIGAN PLANNING GRANT

To create behavioral changes among children and increase their daily physical activity by expanding CATCH programming across the state.

COMMUNITIES IN SCHOOLS OF MICHIGAN

\$500,000

INTEGRATED NUTRITION SUPPORTS

To address health disparities and encourage students in 46 schools across Michigan to make healthy choices.

DISTRICT HEALTH DEPARTMENT #10 (RENEWAL)

\$250,000

NORTHWEST MICHIGAN CHRONIC DISEASE PREVENTION: PARTNERSHIP FOR PRESCRIPTION FOR HEALTH

To address the high rates of chronic disease in rural communities due to unhealthy lifestyles and limited access to fruits and vegetables.

FOOD BANK COUNCIL OF MICHIGAN

\$476,934

A SUSTAINABLE FOOD PHARMACY MODEL FOR MICHIGAN

To create a replicable, sustainable model for Michigan FQHCs to integrate food prescription programs into their slate of comprehensive services.

HENRY FORD HEALTH SYSTEM

\$499,985

HENRY'S GROCERIES FOR KIDS

To improve child health outcomes and reduce food insecurity by integrating food delivery and nutrition education in pediatric care delivery.

HENRY FORD HEALTH SYSTEM

\$255,042

OPTIMIZING GESTATIONAL WEIGHT GAIN

To educate pregnant women on recommended weight gain during pregnancy, using evidence-based strategies and a new digital health application to promote healthy eating and physical activity.

GRANTMAKING

KIDS' FOOD BASKET

\$500,000

HUNGER RELIEF, NUTRITION EDUCATION, AND HEALTHY FOOD ACCESS

To increase access to healthy food and provide nutrition education in communities and schools in Kent County.

LEADERS ADVANCING AND HELPING COMMUNITIES (RENEWAL)

\$245,063

FQHCS AND LAHC BUILDING HEALTH COMMUNITIES TOGETHER

To prevent and reduce childhood obesity by teaching young children healthy habits and reinforcing those healthy habits by working with parents and caregivers.

MICHIGAN STATE UNIVERSITY

\$500,000

IMPACT OF PEDIATRIC PRESCRIPTIONS FOR FRUITS AND VEGETABLES

To evaluate an existing pediatric fruit and vegetable prescription program in Flint in order to understand the efficacy and long-term impacts of the program and inform future policy development to fund and sustain produce prescription programs.

MICHIGAN STATE UNIVERSITY

\$338,406

NATIVE AMERICAN BREASTFEEDING INITIATIVE EMBRACING CULTURE

To increase breastfeeding initiation and duration rates in the Native American community through resources that increase awareness of the positive health impacts of breastfeeding.

MICHIGAN STATE UNIVERSITY

\$499,645

SUCCESSFUL NUTRITION PROGRAMS ACROSS THE LIFESPAN: A ROADMAP

To address malnutrition, equity, and food insecurity by creating a roadmap and web-based facilitation guide for communities to address deficiencies and inequities in nutrition and healthy lifestyle options for residents of all ages.

NATIONAL KIDNEY FOUNDATION OF MICHIGAN

\$499,999

HALTING DIABETES WITH INNOVATION AND COLLABORATION

To reduce health disparities and to address the absence of a statewide, sustainable infrastructure for a virtual Diabetes Prevention Program (DPP) delivery that focuses on serving older adults and adults eligible for Medicaid.

PLAYWORKS EDUCATION ENERGIZED

\$500,000

GROWING SAFE AND HEALTHY PLAY FOR MICHIGAN: PART II

To support access to safe and healthy play every day at school in order to positively impact a child's physical, social, and emotional development.

PROMEDICA BIXBY HOSPITAL

\$406,220

PROMEDICA FARMS IMPROVED ACCESS TO HEALTHY FOOD AND LIFESTYLES

To align nutrition and healthy lifestyles programming and reduce the overweight and obesity incidence in Lenawee County through a sustainable, reliable network of initiatives and support.

SPECTRUM HEALTH FOUNDATION

\$499,879

FAMILY KITCHEN RX 2.0

To create a digital platform to deliver culturally-inspired culinary medicine programs for families in Kent County.

GRANTMAKING

THE REGENTS OF THE UNIVERSITY OF MICHIGAN **\$198,351**

MAXIMIZING REACH OF THE IMPACT PROGRAM IN MICHIGAN SCHOOLS

To proactively develop a Teacher Technical Assistance Package that provides teachers working in low-resource schools with the knowledge, skills, confidence, and program adaptations to get kids moving and ready to learn.

UNITED WAY OF SOUTHEASTERN MICHIGAN **\$461,736**

BETTER WITH BREAKFAST OAKLAND COUNTY

To expand a pilot program to increase participation in school breakfast programs in Oakland County, meeting students' nutritional needs.

WAYNE STATE UNIVERSITY **\$500,000**

PHYSICAL LITERACY AND NUTRITION EDUCATION PROGRAM

To promote health equity and accessibility issues for children with Autism Spectrum Disorder (ASD) and their families by increasing participation in physical activity, improving nutrition behaviors and meal practices, and stimulating greater engagement in social services, advocacy, and social support networks.



COMMUNITY HEALTH IMPACT

ALLEN NEIGHBORHOOD CENTER

\$36,125

ACCESS TO HEALTHY FOOD FOR REFUGEES

— LANSING

ALPENA AREA SENIOR CITIZENS COUNCIL, INC.

\$100,000

ALPENA EMPOWERED MOVEMENT PROGRAM

— ALPENA COUNTY

AMERICAN CANCER SOCIETY - NCR

\$81,620

FOODFIT OF MACOMB COUNTY

— MACOMB COUNTY

ARBOR CIRCLE

\$99,048

KEEP EARLY EDUCATION POSITIVE (KEEP)

— KENT COUNTY

ARBOR CIRCLE

\$62,677

MEDICALLY FRAGILE FOSTER CARE -
ANALYSIS AND PLANNING

— SOUTHWEST MICHIGAN

AUTISM ALLIANCE OF MICHIGAN

\$100,000

ADDRESSING PSYCHIATRIC BOARDING OF
AUTISM SPECTRUM DISORDER PATIENTS
IN EMERGENCY DEPARTMENTS

— KALAMAZOO COUNTY

BETHANY HOUSING MINISTRIES, INC

D.B.A COMMUNITY ENCOMPASS

\$100,000

MUSKEGON PRESCRIBES FOOD FOR HEALTH

— MUSKEGON COUNTY

BRILLIANT DETROIT

\$100,000

BIRTH DETROIT EASY ACCESS CLINIC

— NORTHWEST DETROIT

BRONSON HEALTH FOUNDATION

\$31,750

BRONSON CENTERING PREGNANCY

— KALAMAZOO COUNTY

CALVIN UNIVERSITY

\$99,990

ADDRESSING STIGMA: LAY AMBASSADORS
FOR MENTAL HEALTH

— GRAND RAPIDS

CATCH GLOBAL FOUNDATION

\$98,000

CATCH RESTART SMART:
HEALTH EDUCATION IN THE COVID-19 ERA

— STATEWIDE

CHALDEAN COMMUNITY FOUNDATION

\$90,425

THE FUN & FIT HEALTH PROGRAM

— MACOMB AND OAKLAND COUNTIES

CHILD & FAMILY SERVICES OF NORTHWESTERN MICHIGAN

\$100,000

REDUCING BARRIERS TO MENTAL HEALTH
CARE FOR FOSTER CHILDREN AND FAMILIES

— NORTHWEST MICHIGAN

CHILD AND FAMILY CHARITIES

\$50,000

MID-MICHIGAN TRAUMA COLLABORATIVE

— CLINTON, EATON, AND INGHAM COUNTIES

CITY OF DEARBORN

\$95,990

DEARBORN PROGRAM FOR INCLUSIVE PHYSICAL
EXERCISE & RECREATION STRATEGIES (PIPERS)

— DEARBORN

GRANTMAKING

COVENANT COMMUNITY CARE, INC.

\$70,180

SHARED MOBILITY FOR PATIENTS
IN NORTHWEST DETROIT

— DETROIT

DETROIT AREA AGENCY ON AGING

\$100,000

COORDINATED FOOD DELIVERY SYSTEMS

— DETROIT

**DETROIT EDUCATIONAL
TELEVISION FOUNDATION**

\$90,000

PBS HEALTHY KIDS:
PRESCHOOL PARTNERSHIP INITIATIVE

— WAYNE AND MONROE COUNTIES

DISTRICT HEALTH DEPARTMENT #10

\$100,000

LIVE WELL FOR YOUR HEART

— MISSAUKEE AND WEXFORD COUNTIES

DOWNTOWN BOXING GYM YOUTH PROGRAM

\$85,000

SEEDED AT THE TABLE

— DETROIT

EASTERN MICHIGAN UNIVERSITY

\$100,000

THE SOCIAL PARTNERSHIP

— WAYNE AND WASHTENAW COUNTIES

ETHEL AND JAMES FLINN FOUNDATION

\$100,000

WAYNE COUNTY TETHERAPY EXPANSION

— WAYNE COUNTY

**GRAND RAPIDS AFRICAN AMERICAN
HEALTH INSTITUTE**

\$89,420

CLOSER TO CARE

— KENT COUNTY

GREATER DETROIT AREA HEALTH COUNCIL

\$99,764

I CHOOSE HEALTH EXPANSION PROJECT

— MACOMB COUNTY

**HEALTH DEPARTMENT OF
NORTHWEST MICHIGAN**

\$100,000

INTEGRATING SCHOOL MINDFULNESS
EDUCATION DISTRICT-WIDE

— EMMET COUNTY SCHOOL DISTRICTS

HEART OF WEST MICHIGAN UNITED WAY

\$100,000

BIRTH EQUITY THROUGH DOULAS OF COLOR

— KENT COUNTY

HENRY FORD HEALTH SYSTEM

\$100,000

BUILDING A BASE OF EVIDENCE
FOR FRESH PRESCRIPTION

— DETROIT

**JEWISH FAMILY SERVICES
OF WASHTENAW COUNTY**

\$100,000

VIDEO BASED EVOLUNTEERING

— WASHTENAW COUNTY

KEWEENAW BAY INDIAN COMMUNITY

\$100,000

DEBWEYENDAN (“BELIEVE IN IT”)
INDIGENOUS GARDENS (DIGS)

— BARAGA, HOUGHTON, KEWEENAW,
AND ONTONAGON COUNTIES

KIDS KICKING CANCER

\$100,000

TRAUMA IN TRANSITION

— SOUTHEAST MICHIGAN

GRANTMAKING

**LUTHERAN CHILD AND FAMILY SERVICES
OF MICHIGAN INC., D.B.A. WELLSPRING
LUTHERAN SERVICES**

\$100,000

WELLSPRING RECOVERY HIGH SCHOOL
— SOUTHEAST MICHIGAN

**LUTHERAN HOMES OF MICHIGAN, D.B.A.
WELLSPRING LUTHERAN SERVICES**

\$100,000

GERIATRIC SUBSTANCE ABUSE RECOVERY
PROGRAM (WSARP)
— WAYNE, OAKLAND, AND WASHTENAW COUNTIES

**MICHIGAN CHAPTER OF THE NATIONAL
CHILDREN'S ALLIANCE**

\$81,116

INCREASING TREATMENT OPTIONS
FOR CHILD VICTIMS
— STATEWIDE

**MICHIGAN COUNCIL FOR MATERNAL
AND CHILD HEALTH**

\$64,920

MICHIGAN MODEL FOR HEALTH DIGITAL
CURRICULUM LICENSE TRACKING SOFTWARE
— STATEWIDE

**MICHIGAN DEPARTMENT OF HEALTH
AND HUMAN SERVICES**

\$100,000

TRANSPORTATION RESOURCES
TO MEDICAID BENEFICIARIES
— STATEWIDE

MICHIGAN STATE UNIVERSITY

\$99,921

COLLEGE STUDENTS AS FAMILY CAREGIVERS
— INGHAM AND WASHTENAW COUNTIES

MIDMICHIGAN HEALTH FOUNDATION

\$100,000

GO THRIVE!
— OGEMAW, GLADWIN, IOSCO, ROSCOMMON,
ARENAC, OSCODA, AND CLARE COUNTIES

OUR KITCHEN TABLE

\$24,050

EDUCATE TO ELEVATE
— GRAND RAPIDS

PEDIATRIC FOUNDATION OF MICHIGAN

\$89,143

ADOLESCENT MENTAL HEALTH AND
SUICIDE PREVENTION PROGRAM
— KENT, WASHTENAW, OAKLAND, GENESEE,
LIVINGSTON AND INGHAM COUNTIES

PERSONALIZED NURSING LIGHT HOUSE

\$83,886

EXTENDED CARE POST DISCHARGE
FROM ADDICTION TREATMENT
— WAYNE AND OAKLAND COUNTIES

PORTER HILLS FOUNDATION

\$100,000

DEMENTIA TRAINING TO REDUCE
CAREGIVER STRESS AND BURNOUT
— HOLLAND AND MUSKEGON

PROJECT HEALTHY COMMUNITY

\$94,400

FRESH PRESCRIPTIONS
— NORTHWEST DETROIT

SPECTRUM HEALTH FOUNDATION

\$100,000

GREAT MOMS EXPANSION
— BERRIEN, KENT, AND MUSKEGON COUNTIES

SPECTRUM HEALTH LAKELAND FOUNDATION

\$55,474

POP-UP ART & WELLNESS CENTER:
POP INTO RESILIENCE
— BERRIEN COUNTY

GRANTMAKING

STURGIS AREA COMMUNITY FOUNDATION

\$70,000

ST. JOSEPH COUNTY FRESH FOOD DISTRIBUTION

— ST. JOSEPH COUNTY

SYLVESTER BROOM EMPOWERMENT VILLAGE

\$100,000

NORTH FLINT NUTRITION COLLABORATIVE

— FLINT

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$87,953

PILOT: VIRTUAL, PEER-LED TRANS
SUPPORT GROUPS AND CARE

— STATEWIDE

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$99,469

POP-UP SAFETY TOWN:
INJURY PREVENTION FOR HEAD START KIDS

— GENESEE, HILLSDALE, JACKSON, LENAWEЕ,
LIVINGSTON, SHIAWASSEE, WASHTENAW, AND
WAYNE COUNTIES

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$100,000

REDUCING MENTAL HEALTH CHALLENGES
WITH RACE-RELATED THERAPY

— DETROIT

WASHTENAW COUNTY COMMUNITY

MENTAL HEALTH

\$99,552

YOUNG ADULT SUPPORT TEAMS FOR
THOSE AT HIGH RISK FOR SUICIDE

— WASHTENAW, WAYNE, LIVINGSTON, LENAWEЕ,
JACKSON, AND OAKLAND COUNTIES

WAYNE STATE UNIVERSITY

\$100,000

PREVENTING FALLS BEFORE THEY OCCUR

— SOUTHEAST MICHIGAN

WAYNE STATE UNIVERSITY

\$100,000

STRENGTHS-BASED SUPERVISION

— WAYNE AND OAKLAND COUNTIES

WEST MIDLAND FAMILY CENTER

\$15,600

HEALTHY HABITS FOR LIFE

— MIDLAND COUNTY

WESTERN U.P. HEALTH DEPARTMENT

\$100,000

PREPARING, EATING, AND
CHOOSING HEALTHY (PEACH)

— BARAGA, GOGEBIC, HOUGHTON,
KEWEENAW, AND ONTONAGON COUNTIES

CAPACITY BUILDING

BLACK MOTHERS' BREASTFEEDING ASSOCIATION
\$50,000

MICHIGAN COMMUNITY-BASED DOULA SUMMIT
— STATEWIDE

BRIDGING COMMUNITIES, INC
\$50,000

THE BCI VOLUNTEER TRAINING INITIATIVE
— DETROIT

COMMUNITY FOOD CLUB
\$50,000

COMMUNITY FOOD CLUB MODEL REPLICATION PROJECT
— GRAND RAPIDS

COMMUNITY HOUSING NETWORK, INC.
\$50,000

IMPLEMENTING A TRAUMA INFORMED CARE
APPROACH TO SERVICES
— TROY

ELE'S PLACE
\$50,000

INCREASING EVALUATION CAPACITY
— ANN ARBOR, LANSING, FLINT, GRAND RAPIDS

FOCUS: HOPE
\$50,000

DESIGN THINKING FOR THE FOOD JUSTICE PROGRAM
— DETROIT



GRANTMAKING

FOOD GATHERERS

\$47,000

COMMUNITY VOICES PROJECT:
INTEGRATING EQUITY INTO EVALUATION

— ANN ARBOR

GREATER MIDLAND

\$50,000

GREATER MIDLAND: GROWING OUR
SUSTAINABILITY

— MIDLAND

HEALTH NET OF WEST MICHIGAN

\$50,000

BUILDING CAPACITY THROUGH
DEVELOPMENT OF INTERNAL EXPERTISE

— GRAND RAPIDS

**HEALTHY HOMES COALITION
OF WEST MICHIGAN, INC.**

\$50,000

SAFESPACE: ENVIRONMENTAL
HEALTH HOME SCREENING APPLICATION

— GRAND RAPIDS

HOLLAND FREE HEALTH CLINIC

\$20,000

INCREASING ACCESS TO HEALTHCARE
THROUGH INTAKE ENHANCEMENTS

— HOLLAND

LITTLE BROTHERS—FRIENDS OF THE ELDERLY

\$50,000

CAPACITY BUILDING FOR DONOR STEWARDSHIP

— HANCOCK

MICHIGAN BREAST FEEDING NETWORK (MIBFN)

\$50,000

2020 MIBFN NETWORK MEETINGS
AND COMMUNITY

— LANSING

MICHIGAN HEALTH IMPROVEMENT ALLIANCE

\$49,995

OPTIMIZING EVALUATION METRICS
OF THE THRIVE INITIATIVE

— BAY CITY

MICHIGAN TRANSPORTATION CONNECTION

\$50,000

CONNECTUP

— LANSING

MOSAIC COUNSELING

\$30,000

INTEGRATED DATABASE SYSTEM

— GRAND HAVEN

ROOSEVELT PARK NEIGHBORHOOD ASSOCIATION

\$25,000

CAPACITY BUILDING OF CÉSAR E. CHÁVEZ
FARMERS' MARKET

— GRAND RAPIDS

SHARECARE OF LEELANAU, INC.

\$48,858

THE COSTS AND BENEFITS OF AGING IN PLACE

— LAKE LEELANAU

THE WAYNE COUNTY SAFE PROGRAM

\$50,000

IMPROVING SERVICES FOR SURVIVORS
OF SEXUAL VIOLENCE

— DETROIT

UPPER PENINSULA HEALTH CARE SOLUTIONS

\$38,155

UPHCS - EVALUATION CAPACITY
BUILDING PROJECT

— MARQUETTE



SPECIAL PROJECTS & EMERGING IDEAS

AREA AGENCY ON AGING OF NORTHWEST MICHIGAN **\$300,000**

CONNECTED2CARE 2.0

To develop and implement best practices for data-driven, integrated care coordination for older adults with complex care needs and achieve statewide integration between Michigan's Area Agencies on Aging and physical health providers.

BENEFITS DATA TRUST **\$200,000**

INCREASING BENEFITS ACCESS FOR MEDICAID PARTICIPANTS AGE 50+

To help Medicaid participants aged 50 years and older live healthier, more independent lives by increasing access to public benefits that can pay for food, medicine, and housing.

MICHIGAN DEPARTMENT OF EDUCATION **\$500,000**

MDE'S COP: SYSTEMIC SOCIAL & EMOTIONAL LEARNING

To support local schools, community members, and families as they adopt systemic social and emotional learning in policy, training, funding plans, and workforce development.

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES **\$169,934**

CARE TRANSITION HOSPITAL READMISSION REDUCTION EXPANSION

To improve the quality and effectiveness of hospital discharge planning and post discharge care for older adults in efforts to reduce hospital readmissions, medication errors, and healthcare costs.

GRANTMAKING

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES

\$325,000

CHILDREN'S BEHAVIORAL HEALTH SYSTEM REFORM

To optimize the structure and delivery of behavioral health services to children and youth in order to promote growth, opportunity, and wellness.

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES

\$500,000

DEVELOPMENTAL BEHAVIORAL TREATMENT IN HOSPITALS

To create a new model for Developmental Behavioral Treatment in all state psychiatric hospitals, ensuring patients with complex behavioral challenges receive appropriate care.

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES

\$499,036

INFANT AND EARLY CHILDHOOD MENTAL HEALTH CONSULTATION

To evaluate the effectiveness and impact of the Infant and Early Childhood Mental Health Consultation (IECMHC) model, refine the program to better serve participants, and develop a sustainable funding strategy for the program.

MICHIGAN DEPARTMENT OF HEALTH AND HUMAN SERVICES

\$500,000

SUD USER ROLE ADDED TO CC360 AND ECONSENT INTEGRATION

To allow individuals to give consent for health plans and care providers to share substance use disorder treatment information, improving care coordination between providers.

MICHIGAN PUBLIC HEALTH INSTITUTE

\$500,000

ASSESSING HOSPITAL AND HEALTH SYSTEMS TO PROMOTE EQUITY

To work with selected hospitals to identify resources, create implementation plans, and establish a common understanding of a health organization's role in addressing health disparities to achieve equity in care.

MICHIGAN PUBLIC HEALTH INSTITUTE

\$130,000

JUST CARE

To address racial biases amongst healthcare practitioners and racism as a root cause of inequity using a train-the-trainer approach in the Henry Ford Health System.

MICHIGAN STATE MEDICAL SOCIETY FOUNDATION

\$280,200

OPTIMIZE MEDICATION THERAPY MANAGEMENT FOR SENIORS

To improve medication management among older adults with diabetes and hypertension by virtually embedding pharmacists into patient care teams and enhancing patient-pharmacist-physician communication.

THE REGENTS OF THE UNIVERSITY OF MICHIGAN

\$468,048

PEDIATRIC SICKLE CELL DISEASE IMPROVEMENT COLLABORATIVE

To provide better treatment for individuals with sickle cell anemia by creating a quality improvement collaborative for Medicaid Health Plans.

MORE FROM 2020

MORE FROM 2020

Dive deeper into our 2020 activities by exploring these publications and posts. You can view them all online at mihealthfund.org/more2020.

FROM HERE TO THERE: HEALTH-RELATED TRANSPORTATION IN MICHIGAN

In this report, we review our investments in health-related transportation, look at promising models and innovations, and make recommendations to ensure future Health Fund grants support systemic change.

MICHIGAN FOOD ENVIRONMENT SCAN

Hundreds of organizations are helping Michigan residents access healthy food. The Health Fund contracted with MPHI to study them all, revealing the strengths of food interventions across the state, as well as the gaps left behind.

READY TO SERVE?

On Veteran's Day, the Center for Health and Research Transformation (CHRT) released a report emphasizing Michigan providers' need for more training in order to serve older veterans.

2016-2017 COHORT REPORTS

With help from Public Sector Consultants, we identified key lessons from some of our earliest full grantmaking cycles. You can browse the reports by program area:

- Behavioral Health
- Healthy Aging
- Nutrition & Healthy Lifestyles

REFLECTING ON 2020

View a compilation of posts, insights, and media clips from the Health Fund and our grantees in 2020. Included are spotlights on:

- Food as medicine
- Medication assisted treatment for substance use disorders
- Health journalism in Michigan

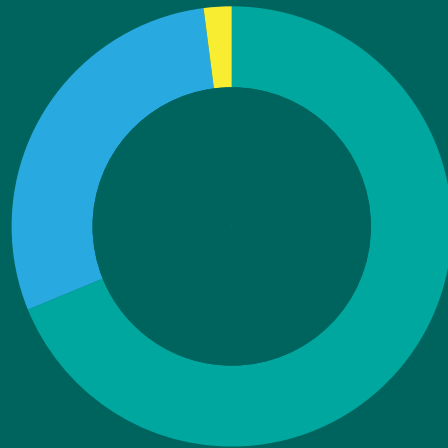


FINANCIALS

FINANCIAL SUMMARY

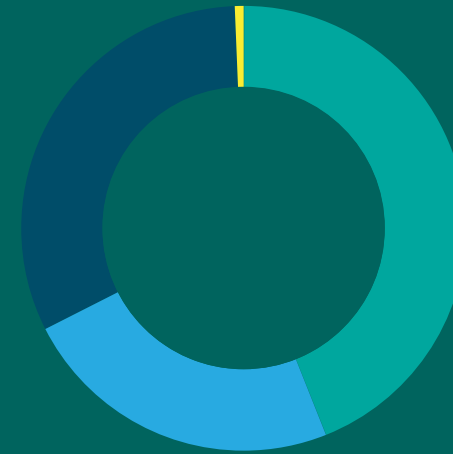
We are grateful for Blue Cross Blue Shield of Michigan's continuing funding support, totaling over \$193 million since 2014.

2020 INCOME & SOURCES* TOTAL \$122,600,000



- Blue Cross Blue Shield of Michigan: **\$85,000,000**
- Investments: **\$37,300,000**
- Other: **\$300,000**

2020 EXPENDITURES* TOTAL \$93,100,000

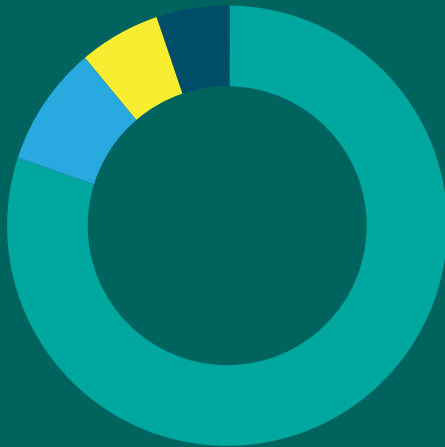


- Grants and programs: **\$41,200,000**
- Michigan Medigap Subsidy: **\$22,000,000**
- Administration: **\$1,900,000**
- Transferred to Endowment: **\$28,000,000**

*All amounts rounded to the nearest \$100,000

FINANCIAL SUMMARY

2020 TOTAL ASSETS * \$302,200,000



- Endowment: **\$242,100,000**
- Medigap Reserve: **\$17,500,000**
- Payable to Grantees: **\$18,100,000**
- Future Grantmaking: **\$24,500,000**

2020 GRANTS BY PROGRAM AREA* TOTAL \$36,100,000



- Behavioral Health: **\$7,000,000**
- Healthy Aging: **\$8,700,000**
- Nutrition & Healthy Lifestyles: **\$7,900,000**
- Community Health Impact: **\$5,700,000**
- Special Projects & Emerging Ideas: **\$4,400,000**
- Rapid Response Telehealth Initiative: **\$2,400,000**

*All amounts rounded to the nearest \$100,000

BOARD OF DIRECTORS



BOARD OF DIRECTORS

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Spectrum Health Zeeland Community Hospital

**A special thank you to LYNN ALEXANDER,
who completed her board service in 2020.**

**MICHIGAN HEALTH
ENDOWMENT FUND**

📍 330 MARSHALL STREET, SUITE 201
LANSING, MI 48912

📍 9829 SPENCER ROAD, SUITE 201
BRIGHTON, MI 48114

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