

Public Meeting Notice Michigan Health Endowment Fund Board Meeting Thursday, March 24, 2016 10:00 a.m. Lansing Center Room 201 333 East Michigan Avenue Lansing, MI 48933

Susan Jandernoa Cindy Estrada James**1**Murray Keith Pretty Marge Robinson Michael Williams Chief Executive Officer Paul Hillegonds

Michigan Health Endowment Fund Board Meeting

March 24, 2016

Lansing Center, Room 201 333 East Michigan Avenue, Lansing, Michigan 48933

The mission of the Michigan Health Endowment Fund is to improve the health of Michigan residents, with special emphasis on the health and wellness of children and seniors, while reducing the cost of health care.

10:00 a.m 10:10 a.m.	Opening: Rob Fowler
	Call to order of Board Meeting
	• Roll call
	• Review of agenda, page 2-3
	• Review of January 25, 2016 minutes, pages 4-7
10:10 a.m. – 10:15 a.m.	Public Comment
	Public Comment: Five-minute limitation for a single representative
	of an organization; three minutes for individuals representing
	themselves
10:15 a.m. – 10:45 a.m.	MHEF Strategic Plan: Rob Fowler
	• Page 8
10:45 a.m. – 10:50 a.m.	CEO Report: Paul Hillegonds
10:50 a.m. – 11:15 a.m.	Audit Committee: Keith Pretty
	• Presentation of audited financial statements by representatives of George
	Johnson & Company, pages 9-39
	• Resolution to accept 2015 audited financial statements, page 40
	• Status of filing 2015 tax return
11:15 a.m. – 11:40 p.m.	Investment Committee: Tim Damschroder
	• Review of February 2016 internal financial statements, pages 41-44
	• Status of transition of Endowment Fund to Northern Trust
	• Resolution to approve establishment of custody accounts and signatories over
	the Endowment Fund at Northern Trust, page 45
	• Presentation of Statement of Investment Policy and discussion of Board
	responsibilities, pages xx-xx
	• Resolution to approve Statement of Investment Policy, page 46
	• Resolution to approve delegation of duties regarding investments, page 47
11:40 a.m. – 12:00 p.m.	Executive and Compensation Committee: Rob Fowler
	 Resolution to approve revised 2016 budget, page 49

• CEO evaluation process

12:00 p.m. – 12:30 p.m.	 Grantmaking Committee: Sue Jandernoa Consideration of Local Impact Grant Program applications Community Foundation Grant Program update Consideration of Monroe Community Foundation grant application Flint water update United Way for Southeastern Michigan grant funds allocation
12:30 p.m. –12:40 p.m.	Other Business: Rob Fowler
12:40 p.m.	Adjourn

Meeting Minutes

Call to order

The board meeting of the Michigan Health Endowment Fund was called to order at 2:30 p.m. by Chairman Robert Fowler.

Roll call

A quorum was determined based on the presence of the following Board Members:

Board Members present:

Rob Fowler Lynn Alexander Sue Jandernoa Keith Pretty James Murray

Participating by phone:

Tim Damschroder Cindy Estrada (joined at 2:38)

Absent:

Michael Williams Marge Robinson

Others present:

Paul Hillegonds Terry Gardner Julie Skubik Laurie Solotorow Duane Tarnacki

Approval of agenda:

Chairman Fowler asked if there were any comments regarding the agenda, which was approved without objection.

Public Comment:

There was no public comment.

Review and approval of the minutes from the previous meetings:

Board Member Pretty moved to approve the minutes from the December 16, 2015 Board Meeting. Board Member Jandernoa seconded. Motion passed six to zero.

CEO Report:

Mr. Hillegonds thanked Chairman Fowler, Board Members, staff and TPI for their participation in the final strategic planning session. Mr. Hillegonds reported on the following topics: strategic planning process, 2015 grant programs, Flint water crisis, and Medigap status. Also, he reported that Becky Cienki has been hired as a Senior Program Officer and will begin on February 22, 2016.

Election of Officers:

I. Chair

Board Member Alexander moved to nominate Board Member Fowler for Board Chair. Board Member Jandernoa seconded. Motion passed by a vote of five to zero. Board Member Fowler abstained.

II. Vice Chair

Board Member Pretty moved to nominate Board Member Alexander for Vice Chair. Board Member Jandernoa seconded. Motion passed by a vote of five to zero. Board Member Alexander abstained.

III. Treasurer

Board Member Jandernoa moved to nominate Board Member Damschroder for Treasurer. Board Member Alexander seconded. Motion passed by a vote of five to zero. Board Member Damschroder abstained.

Board Member Estrada joined the meeting.

IV. Secretary

Board Member Damschroder moved to nominate Board Member Jandernoa for Secretary. Board Member Pretty seconded. Motion passed by a vote of six to zero. Board Member Jandernoa abstained.

CFO Report:

Terry Gardner reported on the status of the yearend financial statements, which were included in the board material, and the status of the audit.

Audit Committee:

Committee Chair Pretty reported that the 2015 audit is in progress. The on-site fieldwork has been completed by George Johnson & Company and tax form 990 will be timely filed with the IRS.

Investment Committee:

Committee Chair Damschroder reported that the Investment Committee has completed their search for an investment consultant. The following motion was made by Mr. Damschroder and seconded by Mr. Pretty.

RESOLVED, that the hiring of Northern Trust as investment consultant, as detailed in their response to the Fund's Request for Proposal, be, and it hereby is, ratified, adopted and approved.

The vote passed by a vote of six to zero. (Ms. Alexander left the room and did not vote)

Executive and Compensation Committee:

Chairman Fowler asked Mr. Gardner to describe the budget in regards to Medigap reserves. The following motion was made by Mr. Pretty and seconded by Ms. Jandernoa.

WHEREAS, at the Fund's December 16, 2015 Board Meeting the Board allocated to the Fund's Spendable Account the remaining amount of the Fund's Maximum Spending Allowance for 2015, and;

WHEREAS, the Board would like to further designate portions of its accumulated Spendable Account as reserves toward specific future programmatic activities.

NOW, THEREFORE, BE IT:

RESOLVED, that \$2 million be reserved and designated to the Fund's 2015 Local Impact Grant program; and

RESOLVED, that \$23 million be reserved and designated to the Fund's Medicare Supplemental Insurance Subsidy ("Medigap") program; and

RESOLVED, such amounts designated for the abovementioned programs shall be recorded as such in the Fund's books and records, and shall remain so reserved and designated until the completion of those programs or such earlier time as determined by the Board of Directors.

The vote passed by a vote of six to zero. (Ms. Alexander left the room and did not vote)

Other Business:

Chairman Fowler asked Mr. Gardner to describe the 403b plan. The following motion was made by Mr. Pretty and seconded by Ms. Jandernoa.

WHEREAS, the Board of Directors of <u>Michigan Health Endowment Fund</u> (the Employer) has assembled in a meeting this <u>25th day of January 2016</u>;

WHEREAS, the Employer has adopted a Safe-Harbor 403(b) Thrift Plan (the Plan) to provide retirement benefits for employees of the Employer;

WHEREAS, the retirement benefits provided by this Plan are to be funded through a Group Annuity Contract (the Contract) between the Employer and Mutual of America Life Insurance Company (the Company);

WHEREAS, the Contract provides that the Company will be compensated for any administrative and investment services rendered in connection with the Contract and the Plan; and

WHEREAS, the Company has offered to provide such administrative and investment services pursuant to an Exclusive Services arrangement which are detailed in the attached Fee Disclosure and Important Notice.

NOW, THEREFORE, BE IT RESOLVED THAT:

- The attached Plan is hereby approved, and the appropriate officers, named below, of the Employer are authorized and directed to execute the attached Plan Document and enter into the Contract;
- The Employer hereby accepts the Company's offer to provide administrative and investment services to the Plan pursuant to the Exclusive Services arrangement which are detailed in the attached Fee Disclosure and Important Notice; and
- Paul Hillegonds, President & CEO, and Terry Gardner, COO & CFO, and their respective successors in office are hereby authorized and directed to take such further action as may be necessary, appropriate or advisable to effectuate the foregoing resolutions.

The vote passed seven to zero.

Chairman Fowler thanked the Board for their time with the strategic planning sessions. Also, he thanked the public for following the Fund and anticipates the final strategic plan to be ratified at the March Board Meeting.

Adjournment

The meeting was adjourned at 2:50 pm.

Respectfully submitted,

Julie Skubik Secretary of the meeting

STRATEGIC FRAMEWORK 2016-2020

MISSION

To improve the health of Michigan residents, with special emphasis on the health and wellness of children and seniors, while reducing the cost of health care.

VISION

To have a significant and measurable impact on improving the health of Michigan residents.

GUIDING PRINCIPLES

- We emphasize efforts that are likely to achieve long-term impact with measurable outcomes.
- We work in collaboration with public and private funders and other potential partners.
- We seek input and feedback in ways that are both responsive and proactive to inform our efforts, and to address issues and needs facing communities we serve.
- We are open to innovative approaches and take strategic risks with our resources.
- We aim to serve as a catalyst for change, problem-solver and thought leader, and seek to address underlying social and root causes of poor health.
- We seek to empower individuals and communities to take an active role in creating a culture of health.
- We demonstrate leadership as an informed convener and educator to help raise awareness and understanding of important health issues and effective approaches.
- We exercise responsible stewardship.

PROACTIVE INITIATIVES *								
	NUTRITION & HEALTHY LIFESTYLES, FOCUSING ON CHILDRENHEALTHY AGINGMENTAL HEALTH, WITH EMPHASIS ON CHILDRE & SENIORS							
GOAL #1	 GOAL #1 Build, extend, and strengthen workforce capacity through: Training and development for clinicians, program staff, and informed caregivers Innovative and cost-effective appraoches to improve the health of children and seniors in Michigan 							
GOAL #2 Develop and expand innovative and cost-effective integration models that coordinate care, services, and community resources in ways that promote the health of children and seniors in Michigan								

* Throughout the five-year timeframe for this plan, these efforts will likely evolve and may expand to include additional strategic initiatives.

RESPONSIVE GRANTMAKING

GOAL: Support measurable health improvement efforts throughout Michigan in response to opportunities and emerging ideas that (1) align with the overall MHEF mission; (2) are likely to leverage long-term impact; and (3) address one or more of the following issues: infant mortality, health services for foster and adopted children, access to mental health services, wellness and fitness programs, access to healthy food, technology enhancements, health-related transportation needs, and foodborne illness prevention.

Audit Wrap-Up for the Board of Directors December 31, 2015



Michigan Health Endowment Fund



Discussion Outline

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This presentation was prepared as part of our audit, has consequential limitations, is restricted to those charged with governance and, if appropriate, management, and is not intended, and should not be used, by anyone other than those specified parties.

Status of Audit

Services Performed	Discussion Point
Audit of Financial Statements	• We have substantially completed our audit of the financial statements of the Michigan Health Endowment Fund (the "Fund") as of, and for the year ended, December 31, 2015. Our audit was conducted in accordance with auditing standards generally accepted in the United States of America.
	• We expect to issue an unmodified opinion on the financial statements.
	• The objective of our audit was to obtain reasonable - not absolute - assurance about whether the financial statements are free from material misstatements. The scope of the work performed was substantially the same as that described in our engagement letter and the Audit Plan Summary earlier provided to management.
	All records and information requested by George Johnson & Company were freely available for our inspection.
	Management and other personnel provided full cooperation.

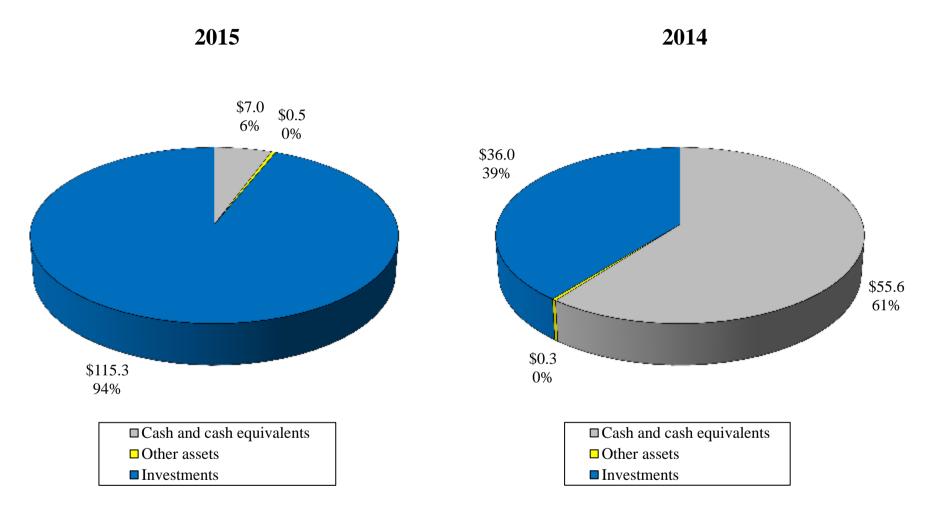
Required Communications

Matters Required to Be Discussed with Those Charged with Governance

Various professional guidance requires independent auditors to communicate with those charged with governance the following matters in relation to an audit of financial statements:

- Significant accounting policies and practices
- Sensitive accounting estimates
- Sensitive accounting disclosures
- Adoption of a change in accounting principle
- Material corrected misstatements
- Unrecorded misstatements
- Disagreements with management
- Consultations with other accountants
- Major issues discussed with management prior to retention
- Significant issues discussed with management
- Significant difficulties encountered during the audit
- Management representations
- Material alternative accounting treatments

Summary of Assets (in millions of dollars)

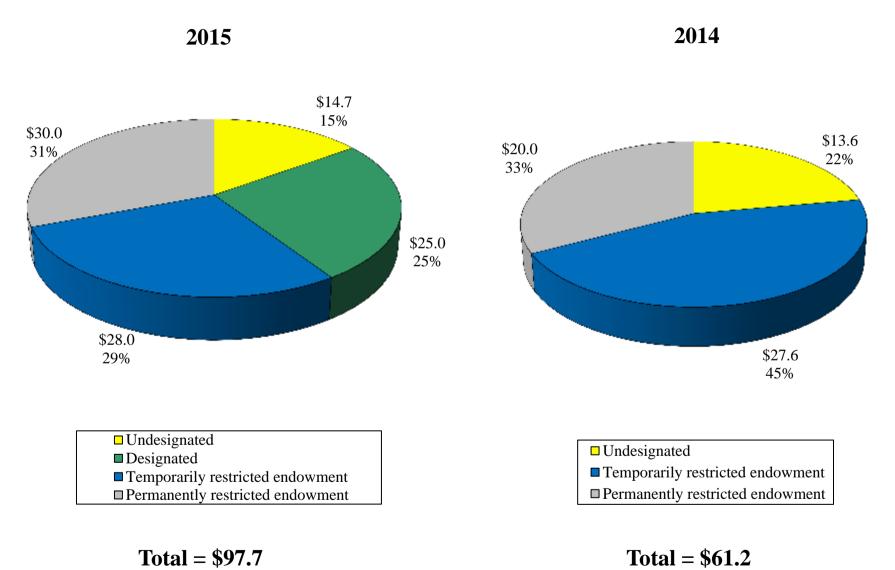


Total = \$122.8

Total = \$91.9

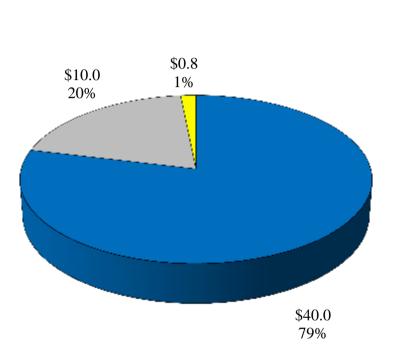
Summary of Net Assets

(in millions of dollars)

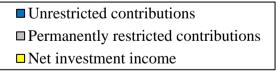


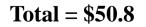
Summary of Revenue

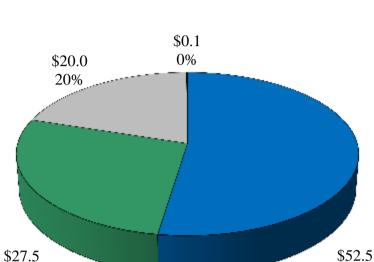
(in millions of dollars)



2015







2014

Unrestricted contributions
 Temporarily restricted contributions
 Permanently restricted contributions
 Net investment income

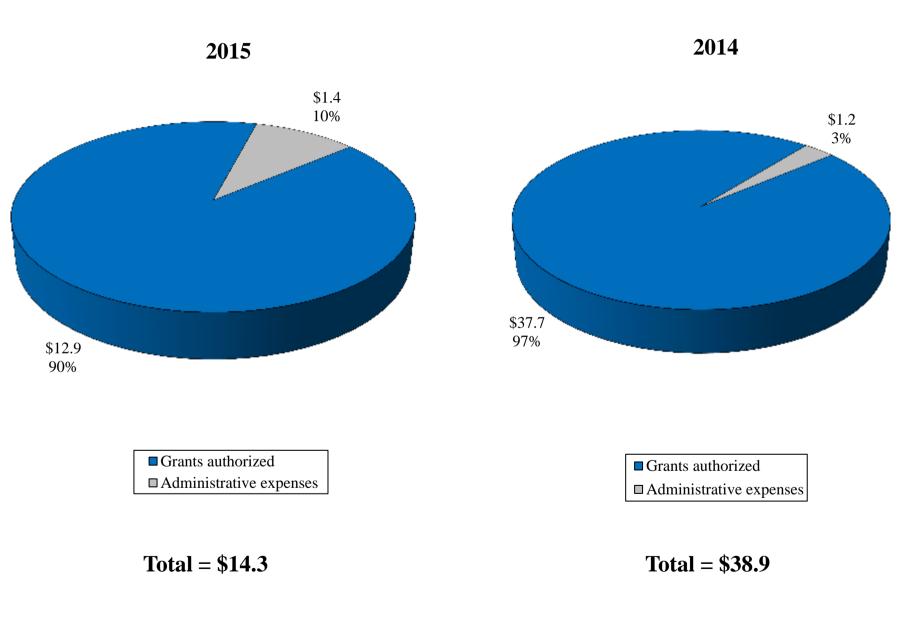
Total = \$100.1

28%

52%

Summary of Expenses

(in millions of dollars)

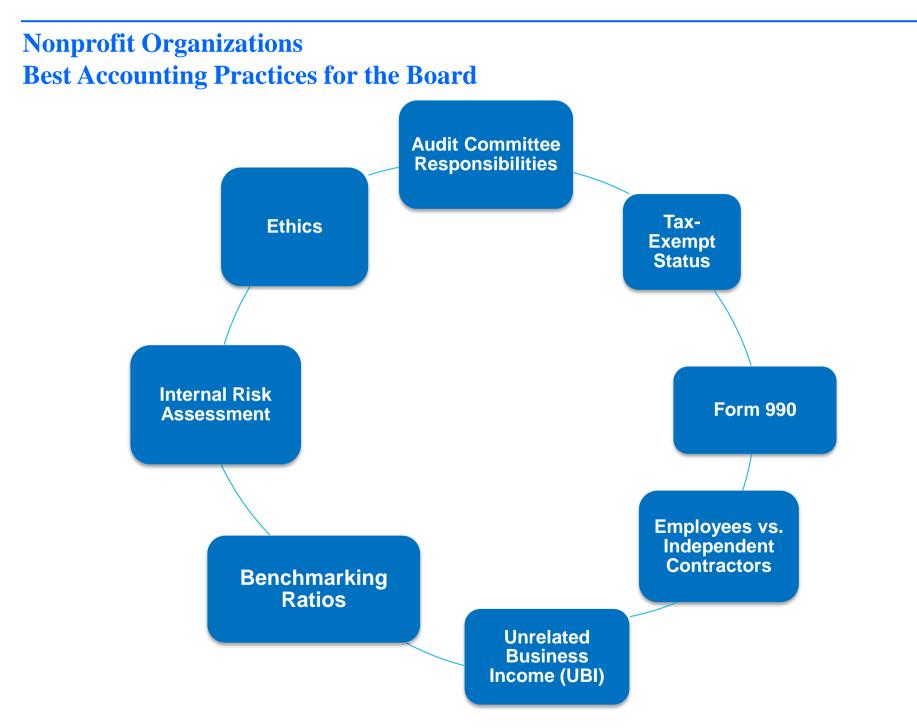


Internal Control over Financial Reporting

Discussion Point

In conjunction with our audit of the financial statements of the Fund, we considered the Fund's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Fund's internal control over financial reporting. However, we are required to communicate, in writing, to those charged with corporate governance all material weaknesses and significant deficiencies that have been identified during our audit. The definitions of material weaknesses, significant deficiencies, and control deficiencies follow.

Category	Definition
Material weakness	• A material weakness is a control deficiency, or a combination of control deficiencies, that results in a reasonable possibility that a material misstatement of the financial statements will not be prevented, or detected and corrected, on a timely basis.
Significant deficiency	• A significant deficiency is a control deficiency, or a combination of control deficiencies, that is less severe than a material weakness, yet is important enough to merit attention by those charged with governance.
Control deficiency	A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis.



DRAFT FOR REVIEW AND DISCUSSION SUBJECT TO CHANGE

MICHIGAN HEALTH ENDOWMENT FUND (A Michigan Non-Profit Corporation)

FINANCIAL STATEMENTS

December 31, 2015 and 2014

DRAFT FOR REVIEW AND DISCUSSION SUBJECT TO CHANGE

MICHIGAN HEALTH ENDOWMENT FUND (A Michigan Non-Profit Corporation)

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DRAFT FOR REVIEW AND DISCUSSION SUBJECT TO CHANGE

INDEPENDENT AUDITOR'S REPORT

March ___, 2016

To the Board of Directors Michigan Health Endowment Fund

Report on the Financial Statements

We have audited the accompanying financial statements of the Michigan Health Endowment Fund (the "Fund," a Michigan non-profit Corporation), which comprise the statements of financial position as of December 31, 2015 and 2014, and the related statements of activities and cash flows for the years then ended, as well as the related notes to the financial statements.

Management's Responsibility for the Financial Statements

The Fund's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Fund's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, we express no such opinion.



INDEPENDENT AUDITOR'S REPORT (CONTINUED)

Auditor's Responsibility (continued)

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Michigan Health Endowment Fund as of December 31, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

CERTIFIED PUBLIC ACCOUNTANTS Detroit, Michigan

STATEMENTS OF FINANCIAL POSITION

December 31, 2015 and 2014

	2015			2014			
	Operating Fund	Endowment Fund	Total All Funds	Operating Fund	Endowment Fund	Total All Funds	
ASSETS							
Current Assets:							
Cash and cash equivalents (Note C) Other current assets	\$ 6,981,383 533,135	\$ -0-	\$ 6,981,383 533,135	\$ 43,988,294 351,605	\$ 11,594,580	\$ 55,582,874 351,605	
Total Current Assets	7,514,518	-0-	7,514,518	44,339,899	11,594,580	55,934,479	
Other Assets:							
Investments (Note C)	57,311,792	57,957,711	115,269,503		35,984,007	35,984,007	
Fixed assets (net of accumulated depreciation of \$795 in 2015)	2,780		2,780			-0-	
Total Other Assets	57,314,572	57,957,711	115,272,283	-0-	35,984,007	35,984,007	
Total Assets	\$ 64,829,090	\$ 57,957,711	\$ 122,786,801	\$ 44,339,899	\$ 47,578,587	\$ 91,918,486	

STATEMENTS OF FINANCIAL POSITION (CONTINUED)

December 31, 2015 and 2014

		2015	2014			
	Operating Fund	Endowment Fund	Total All Funds	Operating Fund	Endowment Fund	Total All Funds
LIABILITIES AND NET ASSETS						
Current Liabilities:						
Accounts payable	\$ 71,054	\$ -0-	\$ 71,054	\$ 120,012	\$ -0-	\$ 120,012
Accrued payroll and other liabilities	103,600		103,600	10,000,000		-0-
Grants payable - current portion (Note D)	24,597,547		24,597,547	18,600,000		18,600,000
Total Current Liabilities	24,772,201	-0-	24,772,201	18,720,012	-0-	18,720,012
Long-Term Liabilities:						
Grants payable (net of current portion) (Note D)	339,575		339,575	11,998,650		11,998,650
Total Liabilities	25,111,776	-0-	25,111,776	30,718,662	-0-	30,718,662
Net Assets:						
Unrestricted:						
Undesignated	14,717,314		14,717,314	13,621,237		13,621,237
Designated (Note A)	25,000,000		25,000,000			-0-
Total Unrestricted Net Assets	39,717,314	-0-	39,717,314	13,621,237	-0-	13,621,237
Endowment fund:						
Temporarily restricted		27,957,711	27,957,711		27,578,587	27,578,587
Permanently restricted		30,000,000	30,000,000		20,000,000	20,000,000
Total Endowment Fund Net Assets	-0-	57,957,711	57,957,711	-0-	47,578,587	47,578,587
Total Net Assets	39,717,314	57,957,711	97,675,025	13,621,237	47,578,587	61,199,824
Total Liabilities and Net Assets	\$ 64,829,090	\$ 57,957,711	\$ 122,786,801	\$ 44,339,899	\$ 47,578,587	\$ 91,918,486

STATEMENTS OF ACTIVITIES

For the Year Ended December 31, 2015 (With Comparative Totals for the Year Ended December 31, 2014)

	2015						Total All Funds	
		Operating Fund		Endowment Fund				
	Undesignated	Designated	Total Operating Fund	Temporarily Restricted	Permanently Restricted	Total Endowment Fund	2015	2014
Revenue: Contributions (Note E) Net investment income	\$ 40,000,000	\$ -0-	\$ 40,000,000	\$ -0-	\$ 10,000,000	\$ 10,000,000	\$ 50,000,000	\$ 100,000,000
(Note C)	384,275		384,275	379,124	·	379,124	763,399	147,449
Total Revenue	40,384,275	-0-	40,384,275	379,124	10,000,000	10,379,124	50,763,399	100,147,449
Expenses: Program services: Grants authorized Administrative expenses: Contractual services Other expenses	12,938,571 687,434 662,193		12,938,571 687,434 662,193				12,938,571 687,434 662,193	37,698,650 1,195,491 53,484
Total Expenses	14,288,198	-0-	14,288,198	-0-	-0-	-0-	14,288,198	38,947,625
Excess of Revenue over Expenses	26,096,077	-0-	26,096,077	379,124	10,000,000	10,379,124	36,475,201	61,199,824
Other Changes in Net Assets: Transfers for designated purposes (Note B)	(25,000,000)	25,000,000	-0-				-0-	-0-
Net Increase in Net Assets	1,096,077	25,000,000	26,096,077	379,124	10,000,000	10,379,124	36,475,201	61,199,824
Net Assets, Beginning of Year	13,621,237		13,621,237	27,578,587	20,000,000	47,578,587	61,199,824	-0-
Net Assets, End of Year	\$ 14,717,314	\$ 25,000,000	\$ 39,717,314	\$ 27,957,711	\$ 30,000,000	\$ 57,957,711	\$ 97,675,025	\$ 61,199,824

STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2014

	Operating Fund		Endowment Fund		
	Undesignated	Temporarily Restricted	Permanently Restricted	Total Endowment Fund	Total All Funds
Revenue:					
Contributions (Note E) Net investment income (Note C)	\$ 52,500,000 68,862	\$ 27,500,000 78,587	\$ 20,000,000	\$ 47,500,000 78,587	\$ 100,000,000 147,449
Total Revenue	52,568,862	27,578,587	20,000,000	47,578,587	100,147,449
Expenses: Program services: Grants authorized Administrative expenses: Contractual services	37,698,650 1,195,491				37,698,650 1,195,491
Other expenses	53,484				53,484
Total Expenses	38,947,625	-0-	-0-	-0-	38,947,625
Net Increase in Net Assets	13,621,237	27,578,587	20,000,000	47,578,587	61,199,824
Net Assets, Beginning of Year					-0-
Net Assets, End of Year	\$ 13,621,237	\$ 27,578,587	\$ 20,000,000	\$ 47,578,587	\$ 61,199,824

STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2015 and 2014

	2015	2014
Cash Flows from Operating Activities:		
Cash received from contributions	\$ 50,000,000	\$ 100,000,000
Interest and dividends received	5,643	26,564
Cash paid for administrative expenses	(1,307,571)	(1, 141, 144)
Cash paid for grants	(18,600,099)	(7,100,000)
Net Cash Provided by		
Operating Activities	30,097,973	91,785,420
Cash Flows from Investing Activities:		
Purchases of investments	(322,713,646)	(205,571,384)
Sales and redemptions of investments	244,017,757	169,368,838
Purchases of fixed assets	(3,575)	-0-
Net Cash Provided (Used) by		
Investing Activities	(78,699,464)	(36,202,546)
Net Increase (Decrease) in Cash and Cash Equivalents	(48,601,491)	55,582,874
Cash and Cash Equivalents Balance, Beginning of Year	55,582,874	-0-
Cash and Cash Equivalents Balance, End of Year	\$ 6,981,383	\$ 55,582,874

DRAFT FOR REVIEW AND DISCUSSION SUBJECT TO CHANGE

STATEMENTS OF CASH FLOWS (CONTINUED)

For the Years Ended December 31, 2015 and 2014

	 2015	 2014
Reconciliation of Net Increase in Net Assets		
to Cash Flows from Operating Activities:		
Net increase in net assets	\$ 36,475,201	\$ 61,199,824
Adjustments to reconcile net increase in net assets		
to net cash provided by operating activities:		
Net realized and unrealized (gain)		
loss on investments	(589,607)	218,539
Depreciation	795	-0-
(Increase) decrease in other current assets	(181,530)	(351,605)
Increase (decrease) in:		
Accounts payable	(48,958)	120,012
Accrued payroll and other liabilities	103,600	-0-
Grants payable	 (5,661,528)	 30,598,650
Net Cash Provided by		
Operating Activities	\$ 30,097,973	\$ 91,785,420

NOTES TO FINANCIAL STATEMENTS

December 31, 2015 and 2014

NOTE A - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Organization

Michigan Health Endowment Fund (the "Fund") was established in January 2014 as a Michigan non-profit Corporation. The Fund's purpose is to support efforts that improve the quality of health care while reducing costs to residents of the State of Michigan, with a specific focus on those efforts that benefit the health and wellness of minor children and seniors in specific areas. The Fund was established in accordance with State of Michigan Public Act 4 of 2013 (the "Act").

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting, which includes recognition of revenue when earned and expenses when incurred.

Basis of Presentation

The Fund reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. The Fund further reports information regarding its unrestricted net assets and activities separated between undesignated net assets and designated net assets.

Recognition of Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions. Unconditional contributions are recorded as support at the time verifiable evidence of the pledge is received. Conditional contributions are not recorded as support until the condition is met, at which time they become unconditional.

The Fund reports contributions of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and are reported in the statements of activities as net assets released from restrictions.

December 31, 2015 and 2014

NOTE A - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Designated Net Assets

The Fund's Board of Directors may designate unrestricted contributions or net assets toward specific future Fund activities. In these cases, the contributions or net assets will be transferred to designated net assets until such time as the specific activity occurs, at which point they will be transferred back to undesignated net assets to be expended. In 2015, the Fund's Board of Directors designated \$2 million toward the Fund's 2015 Local Impact Grant program, which will be completed in 2016, and \$23 million toward the Fund's 2017 Medicare Supplemental Insurance Subsidy program, a program that is required under the Act.

Investments

The Fund's investments are stated at fair value. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (an exit price).

Commercial paper, corporate bonds, asset-backed securities, and U.S. Treasury securities which are not publicly traded on an open market are valued at quoted market prices if actively traded, or through a pricing model that utilizes benchmark yields, reported trades, active market quotes, and current spreads, among other factors.

Purchases and sales of investments are reflected on a trade-date basis. Net appreciation includes gains and losses on investments bought and sold, as well as held, during the year. Gains and losses on investments sold are generally determined on the specific identification method, with the amount realized reflecting the difference between fair value on the date of sale and original cost. Unrealized gains and losses represent the change in the fair value of investments during the year. Investment income is accrued as earned.

Cash Equivalents

For purposes of the statements of cash flows, the Fund considers all short-term, highly liquid securities purchased with original maturities of 30 days or less to be cash equivalents.

December 31, 2015 and 2014

NOTE A - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Fair Value Measurements

The Fund uses fair value measurements in the preparation of its financial statements, which utilize various inputs, including those that can be readily observed, corroborated, or are generally unobservable. The Fund utilizes market-based data and valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. Additionally, the Fund applies assumptions that market participants would use in pricing an asset or liability, including assumptions about risk.

The measurement of fair value includes a hierarchy based on the quality of inputs used to measure fair value. Financial assets and liabilities are categorized into this three-level fair value hierarchy, based on the inputs to the valuation technique. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets and liabilities and the lowest priority to unobservable inputs.

The various levels of the fair value hierarchy are described as follows:

- Level 1 Financial assets and liabilities whose values are based on unadjusted quoted market prices for identical assets and liabilities in an active market that the Fund has the ability to access
- Level 2 Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable for substantially the full term of the asset or liability
- Level 3 Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement

December 31, 2015 and 2014

NOTE A - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair Value Measurements (continued)

The use of observable market data, when available, is required in making fair value measurements. When inputs used to measure fair value fall within different levels of the hierarchy, the level within which the fair value measurement is categorized is based on the lowest level input that is significant to the fair value measurement.

<u>Grants</u>

Grants, including unconditional promises to give, are recognized as expenses in the period the unconditional promises are made at their fair value. Unconditional promises to give over a future period of time are recorded at the present value of their estimated future cash flows using a discount rate that approximates the prime rate at the origination of the promise to give. Multi-year awards granted in 2014 were discounted at the rate of 3.25 percent, which was the prime rate as of December 31, 2015 and 2014. There were no multi-year grants awarded during 2015.

Risks and Uncertainties

The Fund invests in various securities, including commercial paper, corporate bonds, assetbacked securities, and U.S. Treasury securities. Investments, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the value of investment securities that could materially affect the amounts reported in the financial statements will occur in the near term.

Tax-Exempt Status

The Fund is organized under section 501(c)(3) of the Internal Revenue Code ("IRC") and has received a determination of its tax-exempt status from the Internal Revenue Service ("IRS") as a Type I supporting organization under IRC section 509(a)(3). The Fund's management is not aware of any unrecognized tax benefits as of December 31, 2015 or 2014. The Fund is subject to federal income tax examinations by the IRS for all years of its existence.

Concentration of Credit Risk

Financial instruments which potentially subject the Fund to concentrations of credit risk consist principally of cash, cash equivalents, and investments.

December 31, 2015 and 2014

NOTE A - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Concentration of Credit Risk (continued)

Cash and cash equivalents are maintained at financial institutions and, at times, balances may exceed the federally insured limit of \$250,000 per depositor at each financial institution. Cash and cash equivalents on deposit in excess of the federally insured limit as of December 31, 2015 approximated \$6.75 million. Investments are diversified among various commercial paper, corporate bonds, asset-backed securities, and U.S. Treasury securities.

Allocation of Expenses

The Fund records grants issued as program service expenses. All other expenses, including certain costs that may support the Fund's program services, are reported as administrative expenses in the accompanying statements of activities.

Subsequent Events

The Fund has evaluated subsequent events through March ___, 2016, the date that the accompanying financial statements were available to be issued. The Fund did not identify any subsequent events that would require recognition or disclosure in the financial statements.

NOTE B - CONDITIONAL PROMISES TO RECEIVE

Conditional promises to receive are recognized when the conditions on which they depend are substantially met. As of December 31, 2015, the Fund has a conditional promise to receive of \$1.41 billion from Blue Cross Blue Shield of Michigan ("BCBSM"), as required by the Act.

Under the agreement between the Fund and BCBSM, the payment plan is an annual cap amount scheduled to be paid on or before April 1 of each year, from 2014 through 2031, or the date when total contributions made by BCBSM to the Fund reaches \$1.56 billion. Payments vary by year, and may be accelerated or delayed upon the occurrence of various conditions. Two primary conditions relate to BCBSM achieving specified risk-based capital levels, as well as any other adjustments or relief which the Michigan Department of Insurance and Financial Services may grant.

December 31, 2015 and 2014

NOTE C - INVESTMENTS AND FAIR VALUE

The Fund's fair value hierarchy for those assets measured at fair value on a recurring basis as of December 31, 2015 and 2014 are summarized as follows:

	Fair Value Measurements			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
2015				
Assets: Investments at fair value: Commercial paper Corporate bonds Asset-backed securities U.S. Treasury securities	\$-0-	\$ 40,886,922 48,076,966 2,747,855 23,557,760	\$-0-	\$ 40,886,922 48,076,966 2,747,855 23,557,760
Total Investments	-0-	115,269,503	-0-	115,269,503
Cash and cash equivalents: Money market funds Cash	1,565 6,979,818			1,565 6,979,818
Total Cash and Cash Equivalents	6,981,383	-0-	-0-	6,981,383
	\$ 6,981,383	\$ 115,269,503	\$ -0-	\$ 122,250,886

December 31, 2015 and 2014

NOTE C - INVESTMENTS AND FAIR VALUE (CONTINUED)

	Fair Value Measurements			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
2014				
Assets: Investments at fair value: Commercial paper Corporate bonds Asset-backed securities	\$-0-	\$ 4,993,200 27,010,291 3,980,516	\$-0-	\$ 4,993,200 27,010,291 3,980,516
Total Investments	-0-	35,984,007	-0-	35,984,007
Cash and cash equivalents: Money market funds Cash	47,447,454 8,135,420			47,447,454 8,135,420
Total Cash and Cash Equivalents	55,582,874	-0-	-0-	55,582,874
	\$ 55,582,874	\$ 35,984,007	\$ -0-	\$ 91,566,881

For the years ended December 31, 2015 and 2014, the Fund's net investment income is summarized as follows:

	 2015	 2014
Net realized and unrealized gain (loss) Interest income	\$ 589,607 173,792	\$ (218,539) 365,988
Net Investment Income	\$ 763,399	\$ 147,449

December 31, 2015 and 2014

NOTE D - GRANTS PAYABLE

The Fund's Board of Directors has approved grants payable in 2015 and 2014; the unpaid amounts as of December 31, 2015 and 2014, for which all conditions have been met, are scheduled to be paid as follows:

	2015	2014
Amounts due in: Less than one year One to five years	\$ 24,597,547 400,000	\$ 18,600,000 12,450,000
	24,997,547	31,050,000
Less: Discount (at 3.25 percent)	(60,425)	(451,350)
	\$ 24,937,122	\$ 30,598,650

NOTE E - ENDOWMENT FUND

The Fund received contributions from BCBSM as shown on the statements of activities (see Note B).

The Fund may expend a portion of the contributions in each year for operations and in fulfillment of its mission to a maximum amount specified in the schedule below. In addition, the Fund must contribute to an endowment fund, at a minimum, a portion of each year's contribution according to the following schedule:

Years	Available for Expenditure	Required for Endowment Fund
2014-2017	80 %	20 %
2018-2021	67	33
2022-2025	60	40
2026-2031	25	75

DRAFT FOR REVIEW AND DISCUSSION SUBJECT TO CHANGE

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

December 31, 2015 and 2014

NOTE E - ENDOWMENT FUND (CONTINUED)

The Fund's Board of Directors has interpreted the Michigan Uniform Prudent Management of Institutional Funds Act as requiring the preservation of the fair value of the deposits contributed to the endowment fund. In accordance with a spending and endowment fund policy adopted on June 16, 2014, the Fund classifies in permanently restricted net assets a portion of the annual contributions not less than the minimum required to be maintained in the endowment fund by the schedule above. Although the income generated by the endowment fund may be used to support various activities of the Fund, the remaining portion of the endowment fund that is not classified in permanently restricted net assets, including voluntary additional deposits authorized by the Fund's Board of Directors, is subject to a time restriction and, therefore, is classified in temporarily restricted net assets. Once the accumulated principal held in the endowment fund reaches \$750 million, that balance will be required to be maintained in perpetuity to provide ongoing income to the Fund.

The Endowment Fund assets may be invested only in securities that Michigan law permits for life insurance companies. The Fund's current policy is to allocate investments between fixed income securities and cash equivalents in a manner to avoid undue risk concentration in any single asset class or investment category. The general policy is also to diversify investments among industries to prevent overexposure to any one part of the economy. The asset allocation is monitored on an ongoing basis, reviewed, and rebalanced, if necessary, at least annually.

Refer to the accompanying financial statements for information regarding the composition of the endowment fund balance as of December 31, 2015 and 2014, as well as reconciliations of the fair value of endowment fund assets for the years then ended.

NOTE F - NEW ACCOUNTING PRONOUNCEMENTS

The Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2015-07, *Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent)*, in May 2015. ASU 2015-07 removes the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share practical expedient, and also removes the requirement to make certain disclosures for those investments that are eligible to be measured at fair value using the net asset value per share practical expedient. ASU 2015-07 applies to the Fund's financial statements for the year ending December 31, 2017, with earlier implementation permitted, and is to be applied retrospectively. The Fund's management has not determined the impact on its financial statements as a result of implementing ASU 2015-07.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

December 31, 2015 and 2014

NOTE F - NEW ACCOUNTING PRONOUNCEMENTS (CONTINUED)

The FASB issued ASU 2016-02, *Leases (Topic 842)*, in February 2016. ASU 2016-02 requires the recognition by lessees of assets and liabilities that arise from all lease transactions, except for leases with a lease term of 12 months or less. The lessee accounting model under ASU 2016-02 retains two types of leases: finance leases, which are to be accounted for in substantially the same manner as the existing accounting for capital leases, and operating leases, which are to be accounted for (both in the statement of activities and the statement of cash flows) in a manner consistent with existing accounting for operating leases. ASU 2016-02 also requires expanded qualitative and quantitative disclosures regarding the amount, timing, and uncertainty of cash flows arising from leases. ASU 2016-02 applies to the Fund's financial statements for the year ending December 31, 2020, with earlier implementation permitted. The Fund's management has not determined the impact on its financial statements as a result of implementing ASU 2016-02.

March ___, 2016

To the Board of Directors Michigan Health Endowment Fund

In planning and performing our audit of the financial statements of the Michigan Health Endowment Fund (the "Fund") as of, and for the year ended, December 31, 2015 in accordance with auditing standards generally accepted in the United States of America, we considered the Fund's internal control over financial reporting ("internal control") as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, we do not express an opinion on the effectiveness of the Fund's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Fund's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses. Given those limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

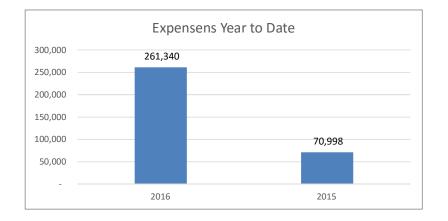
This communication is intended solely for the information and use of management, the Board of Directors, and others within the Fund and is not intended to be, and should not be, used by anyone other than these specified parties.

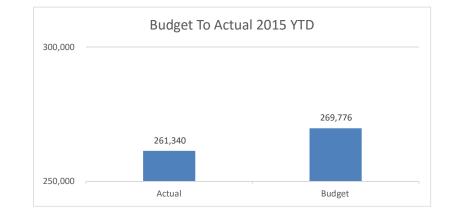
CERTIFIED PUBLIC ACCOUNTANTS Detroit, Michigan

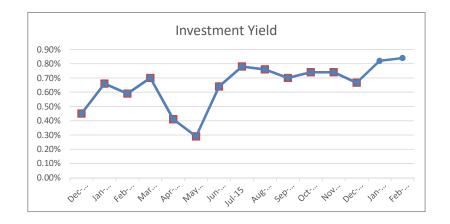
RESOLUTION TO ACCEPT 2015 AUDITED FINANCIAL STATEMENTS

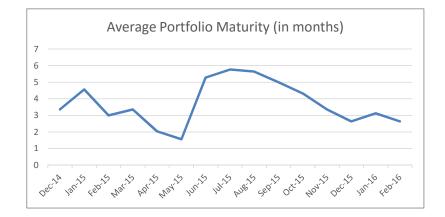
RESOLVED, that the 2015 audited financial statements of Michigan Health Endowment Fund, as presented to the Board by George Johnson and Company, be, and they hereby are, accepted.

Michigan Health Endowment Fund Key Financial Statistics









Michigan Health Endowment Fund Statement of Financial Position February 29, 2016 and 2015

		2016 Operating Endowment		<u>2015</u> Operating Endowment				
ASSETS		Operating		Endowment		Operating		Endowment
Current assets Checking - Chemical Bank Huntington Investments, at FMV Accrued interest receivable Prepaid expenses	\$	1,222,204 42,290,617 609,151 18,347	\$	58,046,168	\$	6,736,701 36,016,074 279,090 9,475	\$	47,578,587
Total current assets		44,140,320		58,046,168		43,041,339		47,578,587
Furniture and equipment, net of depreciation		2,582						
Other assets Security Deposits		844				844		
	\$	44,143,745	\$	58,046,168	\$	43,042,183	\$	47,578,587
LIABIL	TIES AND I	NET ASSETS						
Current liabilities Accounts payable Other current liabilities Total current liabilities	\$	49,693 53,131 102,824	\$		\$	79,477 - 79,477	\$	
Other liabilities Grants payable Total liabilities		4,505,495 4,608,319				29,348,651 29,428,128		
Net assets Unrestricted net assets Designated net assets Temporarily restricted net assets Permanently restricted net assets Current year income (loss)		14,717,311 25,000,000 (181,885)		27,957,711 30,000,000 88,457		13,621,235 - (7,180)		27,578,587 20,000,000
Total net assets		39,535,426		58,046,168		13,614,056		47,578,587
	\$	44,143,745	\$	58,046,168	\$	43,042,183	\$	47,578,587

Michigan Health Endowment Fund Statement of Activities For the two months ending February 29, 2016 and 2015

	<u>2016</u> Operating <u>Endowment</u>				2015 Operating		
Revenue							
Direct Public Support	\$	-			\$	-	
Investment income	\$	79,455	\$	88,457	\$	103,998	
Total revenue	\$	79,455	\$	88,457	\$	103,998	
Expenses							
Program expenses	\$	20,308			\$	-	
Grant program support	\$	47,123			\$	40,000	
Legal and accounting fees	\$	40,452			\$	18,756	
Outside contract services	\$	2,448				44,039	
Salaries and benefits	\$	118,638			\$ \$	-	
Office related expenses	\$	3,191			\$	1,750	
Insurance expense	\$	4,540			\$	2,707	
Office supplies and misc	\$	5,388			\$ \$	437	
Membership and dues	\$	9,700			\$	-	
Travel and meetings	\$	9,554			\$	3,489	
Total expenses	\$	261,340	\$		\$	111,178	
Other Expense							
Transfer to Endowment	\$	-			\$	-	
Change in net assets	\$	(181,885)	\$	88,457	\$	(7,180)	

Michigan Health Endowment Fund Statement of Activities - Budget vs Actual For the two months ending February 29, 2016

_	Actual Two Months Ending 2/29/16		Budget Two Months Ending 2/29/16		\$ Over (Under) Budget	
Revenue	•		^		^	
Direct Public Support	\$	-	\$	-	\$	-
Investment income	\$	79,455	\$	60,000	\$	19,455
Total revenue	\$	79,455	\$	60,000	\$	19,455
Expenses						
Program expenses	\$	20,308	\$	20,309	\$	(1)
Grant program support	\$	47,123	\$	30,000	\$	17,123
Legal and accounting fees	\$	40,452	\$	45,000	\$	(4,548)
Outside contract services	\$	2,448	\$	23,000	\$	(20,553)
Salaries and benefits	\$	118,638	\$	127,000	\$	(8,362)
Office related expenses	\$	3,191	\$	4,000	\$	(809)
Insurance expense	\$	4,540	\$	4,667	\$	(126)
Office supplies and misc	\$	5,388	\$	4,000	\$	1,388
Membership and dues	\$	9,700	\$	5,000	\$	4,700
Travel and meetings	\$	9,554	\$	6,800	\$	2,754
Total expenses	\$	261,340	\$	269,776	\$	(8,435)
Other Expense						
Transfer to Endowment	\$		\$		\$	-
Change in net assets	\$	(181,885)	\$	(209,776)	\$	(27,891)

BOARD RESOLUTION

I, Susan Jandernoa, do hereby certify that I am the duly elected and qualified Secretary of the Michigan Health Endowment Fund ("Corporation"), a Michigan nonprofit corporation, and the keeper of its records and that the following is a true and complete copy of a resolution unanimously adopted at a meeting of the Board of Directors of said Corporation, duly convened and held in accordance with the bylaws of said Corporation, at which meeting a majority and quorum of the Board of Directors were present, on the 24th day of March, 2016.

BE IT RESOLVED, that the Chairperson, Treasurer, President/Chief Executive Officer and Chief Financial Officer/Chief Operating Officer of this Corporation are hereby authorized to take from time to time all such action under the Northern Trust Investment Advisory Agreement ("Agreement") on behalf of the Corporation as may be necessary to carry out the intent and meaning of the Agreement.

BE IT RESOLVED, FURTHER, that the said officers of this Corporation may delegate in writing any part or all of the authority granted in the foregoing paragraph to such other officers or employees of the Corporation as they in their sole and absolute discretion may deem advisable from time to time;

BE RESOLVED, FURTHER, The Northern Trust Company shall be entitled as against this Corporation to conclusively presume that the persons so certified as holding such offices continue to respectively hold the same until otherwise notified in writing by the Corporation.

BE IT RESOLVED, FURTHER, this resolution shall be in full force and effect and binding upon this Corporation until it shall have been repealed and until written notice of such repeal shall have been delivered to The Northern Trust Company at its office in the City of Chicago, Illinois.

I do further certify that the persons whose names and titles appear below are the individuals who hold the offices indicated above as of the date hereof.

Robert Fowler Timothy Damschroder Paul Hillegonds Terry Gardner Chairperson Treasurer President/Chief Executive Officer Chief Financial Officer/Chief Operating Officer

IN WITNESS WHEREOF, I have hereunto set my hand of said Corporation this _____ day of _____, 2016.

Susan Jandernoa, Secretary

RESOLUTION TO APPROVE STATEMENT OF INVESTMENT POLICY

RESOLVED, that the Statement of Investment Policy as presented to the Board and recommended by Northern Trust Investments and Michigan Health Endowment Fund's Investment Committee, be, and it hereby is, ratified, adopted and approved.

RESOLUTION TO DELEGATE TO MANAGEMENT/TREASURER INVESTMENT IMPLEMENTATION AND MONITORING

WHEREAS, MCL § 550.1652(6) provides that the business that a board may perform must be performed at a board meeting open to the public ("Statutory Provision");

WHEREAS, the Board of Directors of Michigan Health Endowment Fund (the "Fund"), in exercising its duties and responsibilities has reviewed, considered and adopted the Statement of Investment Policy recommended by Northern Trust and the Fund's Investment Committee; and

WHEREAS, the Board, consistent with its interpretation of the Statutory Provision, wishes to delegate to the Fund's **management and/or treasurer** certain non-board functions relating to implementation and monitoring of the Fund's Statement of Investment Policy.

NOW, THEREFORE, BE IT:

RESOLVED, the **President/Chief Executive Officer, Chief Financial Officer/Chief Operating Officer, and/or treasurer** of the Fund be, and they hereby are, authorized to implement and monitor in accordance with the Statement of Investment Policy approved by the Board, the Fund's investments, in consultation with the Fund's Investment Committee.

Michigan Health Endowment Fund 2016 Budget For the year ending December 31, 2016

	Budget 2016 Original	Budget 2016 Revised	
Revenue			
Direct Public Support	60,000,000	60,000,000	
Investment income	350,000	465,000	
Total revenue	60,350,000	60,465,000	
Expenses			
Grants	27,100,000	27,060,425	
Grant program support	190,000	375,000	
Legal and accounting fees	192,000	206,700	
Outside contract services	177,000	153,000	
Medigap Servicing	**	2,445,000	
Salaries and benefits	970,000	1,204,092	
Office related expenses	24,000	60,000	
Insurance expense	28,000	33,000	
Office supplies and misc	24,000	33,710	
Membership and dues	30,000	32,800	
Travel and meetings	40,000	40,400	
Total expenses	28,775,000	31,644,127	
Other Expense			
Transfer to Endowment	12,000,000	12,000,000	
Change in net assets	19,575,000	16,820,873	

** Medigap Servicing: Unknown at this point (12/2015). Range of cost presently \$2-\$4 million annually, pending clarification of scope of work

Revised budget cost for Medigap based upon results of RFP.

RESOLUTION TO APPROVE AMENDED 2016 BUDGET

RESOLVED, that the amended budget for 2016, as presented to the Board, be, and it hereby is, ratified, adopted and approved.